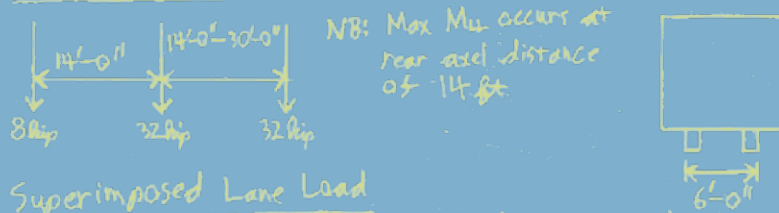


JOB NAME	Paper Mill Road Bridge	DATE	4/23/09	PAGE NO.	1/2
DESCRIPTION	Calculation of Live Load Moment Steel and Concrete Bridge Alternatives	REV.		DATE	
DESIGNER	PS	CHECKER	AT	JOB NO.	

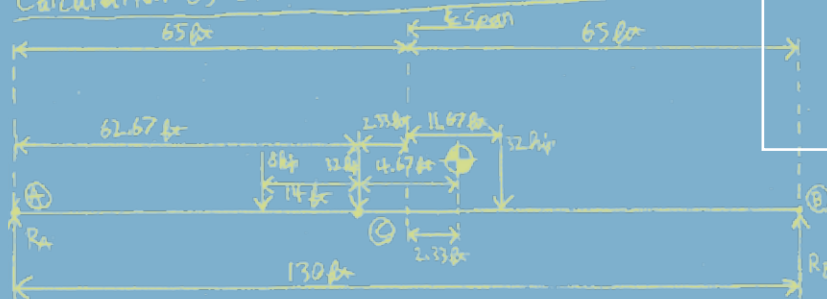
Specify design truck, HS-20



Superimposed Lane Load

include load of 640 lb/ft in live load moment calculations

Calculation of Live Load Moment from HS-20



Engage. Enrich. Inspire.

Maximum moment from HS-20 occurs when center axle load of 32 kips is equal distance from centerline of the span with the HS-20 design truck's center of gravity.

$$\begin{aligned} \sum M_A = 0; & -R_B(130 \text{ ft}) + (8 \text{ kip} + 32 \text{ kip} + 32 \text{ kip})(65 \text{ ft} + 2.33 \text{ ft}) = 0; \\ 72 \text{ kip}(67.33 \text{ ft}) &= R_B(130 \text{ ft}) \quad \uparrow \sum F_v = 0; \quad +R_A + R_B - 72 \text{ kip} = 0; \\ R_B &= 37.3 \text{ kip} \quad R_A = 72 \text{ kip} - 37.3 \text{ kip} \\ & \quad \quad \quad R_A = 34.7 \text{ kip} \end{aligned}$$

Cover art: Detail of poster submitted by the University of Delaware

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National Council of Examiners for Engineering and Surveying

## 2010 NCEES ENGINEERING AWARD

Engage. Enrich. Inspire.

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$$= (5.0 + 0.5) \frac{\text{m}^3}{\text{sec}}$$

$$= 5,500 \cdot C \frac{\text{mg}}{\text{sec}}$$

$$\text{decay rate} = k \cdot C \cdot V$$

$$C \cdot V = \frac{0.2}{\text{day}} \times C \frac{\text{mg}}{\text{L}} \times 1 \times 10^6 \text{ L}$$

$$= 23,150 \cdot C \frac{\text{mg}}{\text{sec}}$$

$$\text{Input} = \text{Output} + \text{decay}$$

$$500 \frac{\text{mg}}{\text{sec}} = 5,500 \cdot C \frac{\text{mg}}{\text{sec}}$$

$$500 \frac{\text{mg}}{\text{sec}} = 28,650 \cdot C \frac{\text{mg}}{\text{sec}}$$

$$\frac{500}{28,650} = C$$

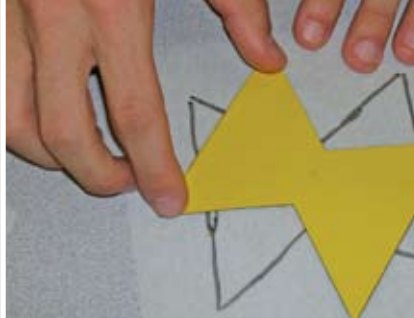
$$3.5 \frac{\text{mg}}{\text{L}} = C$$

**Haptic Virtual Manipulatives**  
add a touch component to virtual computer interface that pushes forces or vibrations.

**Use**

**trate**

The project produced promises combining haptics with virtual exciting children about math



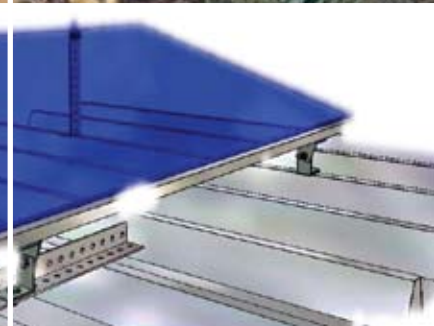
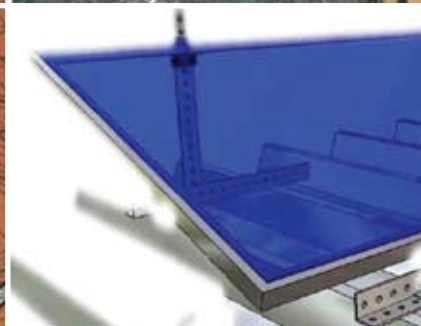
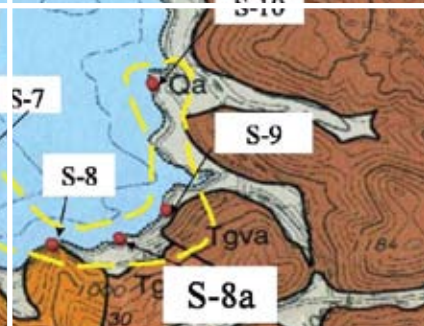
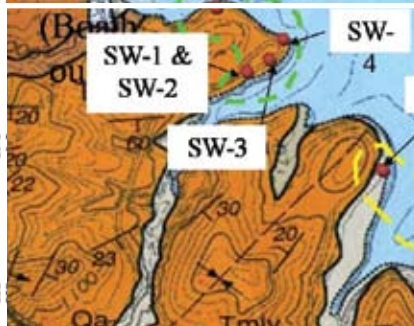
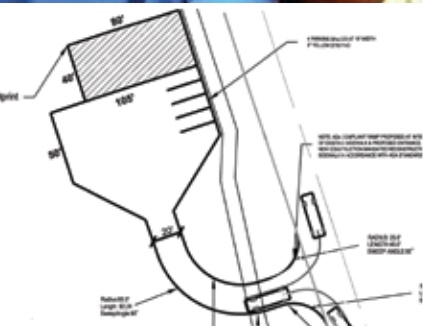
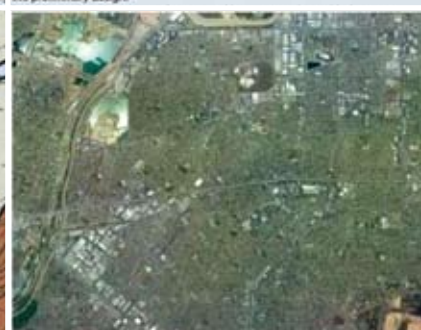
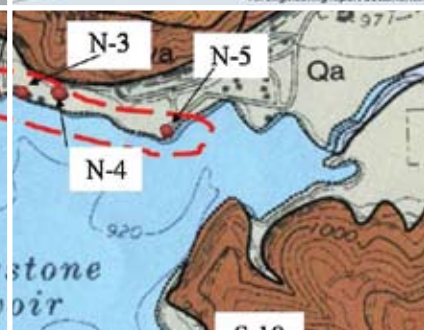
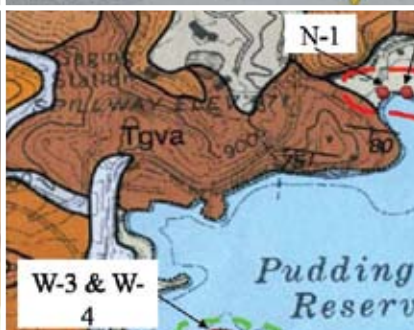
# POMEROY TRAIL EAST ANNEX

The East Annex Project, an addition to the multi-user Pomeroy Trail, included:

- A new sewage facility on the Curtis Mill site, including a new entrance off Paper Mill Road.
- A service building for maintenance trucks and a vacuum truck unloading station.
- Replacement of the Paper Mill Road bridge.
- Extension of the Pomeroy Trail to Curtis Mill, and provision for future extension into White Clay Creek Park.
- Improvements to Paul Run, which discharges into White Clay Creek.
- The evaluation of an environmental remediation program proposed for contaminated groundwater on the industrial site adjacent to Curtis Mill.
- Stormwater management and utility services for all project elements.

Seventy-eight seniors split into four disciplines (civil, environmental, structures, and transportation) and formed six teams to win the commission and then perform the preliminary engineering. The main deliverables were:

- A team plan for execution of the work.
- A proposal to win the commission.
- An engineering report documenting the preliminary design.



## Design for a Rural Community

Students, 4 CE students  
working firm with extensive experience with project and with our capstone course

**Job Awarded!**

- 30% design
- Construction drawings
- Specifications
- Safety plan
- Schedule of values
- Critical path schedule
- Detailed quantity and cost estimates

**Final proposal**

**Alternative design development and selection**

**CM analyses**

- Cost
- Safety
- Constructability

**Technical analyses**

- Hydraulics
- Hydrology
- Geotech
- Prescriptions
- Expansion
- Storage
- Configurations
- Technologies
- Materials

**Recent projects (20 total with CE/CM format)**

- Water reuse project
- Drainage channel
- Interchange reconstruction
- Roadway roundabout

## 4. CONCLUSIONS

Our novel CE/CM Capstone structure has been a success between mentors, students, and faculty.

- Collaboration between faculty, students, and practitioners. Close ties with local professional engineer-mentor-led projects. Students work on real-world deliverables and presentations with form and function.
- Benefits to health, safety, and the environment. Students receive training on real world projects recruiting tool. Residing in a top 10 school helps prepare under-represented students for the workforce.
- Impacts on raising social consciousness in rural communities, and are influenced by the unique local culture and cultural issues.
- Impacts of partnering teaching an experiential learning is an ideal way to practice. This approach gives student practicing engineers and construction managers.
- Multidiscipline and/or allied professional engineering and construction management experience - students get invaluable on-the-job experience.
- Knowledge and skills gained. CE and CM students identify and gather needed information, and how to collaborate across disciplines in a design/build project setting.
- Viability of technology used. Student cost-effectiveness of their project design course is to gain experience in developing and implementing a design/build project.

## Historical Precipitation Input Data

Month	Amount
Jan	1.25
Feb	1.10
Mar	1.30
Apr	1.40
May	1.50
Jun	1.60
Jul	1.70
Aug	1.80
Sep	1.90
Oct	2.00
Nov	2.10
Dec	2.20





### PRESIDENT'S MESSAGE

The NCEES Engineering Award was launched in 2009 to recognize projects that engage students in collaborative activities with licensed professional engineers. These projects enrich the educational experience by showing students how classroom lessons apply to real-world engineering. By highlighting the responsibilities and privileges of licensure, these collaborations also inspire the next generation of professional engineers to commit to technical competency and ethical practice.

We at NCEES thank all of the students, faculty, and practitioners who participated in this year's projects. We appreciate your efforts to bring together professional practice and education. Special thanks also to the jury members for giving your time and expertise to support this initiative.

NCEES has published this book to recognize the 2010 winners and applaud their innovative approaches to connecting professional practice and education. We also hope that it will encourage others to "Engage. Enrich. Inspire."

David L. Whitman, Ph.D., P.E.  
2009–10 NCEES President

$$= (5.0 + 0.5) \frac{m^3}{sec}$$
$$= 5,500 \cdot C \frac{mg}{sec}$$
$$day\ rate = k\ CU$$
$$CU = \frac{0.2}{day} \times C \frac{mg}{L} \times 1 \times 10^6$$
$$= 23,150 \cdot C \frac{mg}{sec}$$
$$Input = Output + decay$$
$$50 \frac{mg}{sec} = 5,500 \cdot C \frac{mg}{sec}$$
$$500 \frac{mg}{sec} = 28,650 \cdot C \frac{mg}{sec}$$
$$\frac{500}{28,650} = C$$
$$3.5 \frac{mg}{L} = C$$





## NCEES ENGINEERING AWARD JURY

Jury members from each of the four NCEES geographical zones were chosen to represent state licensing boards, academia, and professional engineering societies.

**George Gibson, P.E.**, Jury Chair  
Oklahoma State Board of Licensure for  
Professional Engineers and Land Surveyors

**Fred Choobineh, Ph.D., P.E.**  
Nebraska Board of Engineers and Architects

**Howard Gibbs, P.E.**  
District of Columbia Board of Professional Engineering

**Patty Mamola, P.E.**  
Nevada State Board of Professional Engineers  
and Land Surveyors

**John English, Ph.D., P.E.**  
Dean, Kansas State University College of Engineering

**Harvey Palmer, Ph.D., P.E.**  
Dean, Rochester Institute of Technology College of  
Engineering

**Richard Schoephoerster, Ph.D., P.E.**  
Dean, University of Texas at El Paso College of Engineering

**Bernard Berson, P.E., L.S.**  
National Society of Professional Engineers

**James Plasker, P.E.**  
ABET

**Richard Wright, Ph.D., P.E.**  
National Academy of Engineering

## JUDGING PROCESS

The jury met in Clemson, South Carolina, on March 25, 2010, to conduct a blind judging of the entries, which were submitted by EAC/ABET-accredited engineering programs. Each submission consisted of a display board, abstract, and project description. The jury reviewed the abstracts and project descriptions prior to judging and viewed the display boards at the judging. The jury voted by secret ballot to establish the six award winners and, ultimately, the grand prize winner.

### The jury considered the following criteria in its deliberations:

- > Successful collaboration of faculty, students, and professional engineers
- > Benefit to health, safety, and welfare of the public
- > Impact on raising social consciousness
- > Impact of partnering teaching and practice
- > Multidiscipline and/or allied profession participation
- > Knowledge or skills gained
- > Viability of technology used
- > Effectiveness of abstract and project description
- > Effectiveness of display board

# \$25,000 GRAND PRIZE

## PARTICIPANTS

### Students

#### *Force Engineering*

John Boettger  
 Kyle Clevenger  
 Jeffrey Hanna  
 Dion Hutt  
 Joshua Morales  
 Ahwi Quacoe  
 Robert Schiavone  
 Peter Seymour  
 Scott Stables  
 Jonathan Stephens  
 Michael Sturgis  
 Andre Thompson  
 Jacob Voorhees  
 Edwin Wong

#### *Quest Engineering*

Jacquelyn Allmond  
 Beatrice Arreola  
 Meredith Davies  
 Amy Fitzgerald  
 Alexander Henderson  
 Colleen Kane  
 Anthony Park  
 Stracy Redis  
 Marie Rivers  
 Luigi Rogliano  
 Skip Sanders  
 Kevin Schoch  
 Daniel Sporik

#### *TRW Engineering*

Steven D'Ortore  
 Amanda Duggins  
 Sarah Finkle  
 Maria Hatgipetros  
 Matthew Johnson  
 Amanda Lusas  
 Thomas Miner  
 Eric Ngolle  
 Gregory Polanin  
 Timothy Reilly  
 Kailly Vay  
 Audrey Yorke  
 Graham Young

#### *Young Innovators*

Jean Baptista  
 Gregory Baseman  
 Thomas Boland  
 Cory Daviau  
 Stanley Eaton  
 Bernard Fortunato  
 Ian Jasperse  
 Dentin Lehr  
 Scott Moran  
 Matthew Parkhurst  
 Daniel Pomeroy  
 Samantha Sagett  
 Owen Smith  
 Shigemitsu Yoshii

#### *Dimension T Engineering*

Trevor Barry  
 Timothy Burke  
 Andrew Dubina  
 Matthew Fiore  
 Stephanie Karas  
 Patrick Keenan  
 Giuseppe Lampugnani  
 Sharang Malaviya  
 Charles Mitchell  
 Joshua Morabito  
 Jeffrey Rockwell  
 Emily Seaman  
 Timothy Senkewicz  
 Shawn Spencer

#### *SECT Consulting*

Ryan Becraft  
 Thomas Canataro  
 David Gostomski  
 Michael Harbison  
 Blair Jones  
 Erik Karlkvist  
 Brian McDevitt  
 Christine Melvin  
 TiAwna Moffatt  
 Jesus Reyes  
 Kyle Terry  
 Bryan Walker  
 Kyle Warren

### Faculty

Michael Paul, P.E., AIA (Duffield Associates)  
 Brandt Butler, Ph.D., P.E. (URS Corporation)  
 Ronnie Carpenter, P.E. (Carpenter Engineering)  
 Philip Horsey, P.E., and Ted Januszka, P.E. (Pennoni Associates)  
 Earl (Rusty) Lee II, Ph.D., P.E.  
 Paul Imhoff, Ph.D., P.E.

#### *Team Mentors*

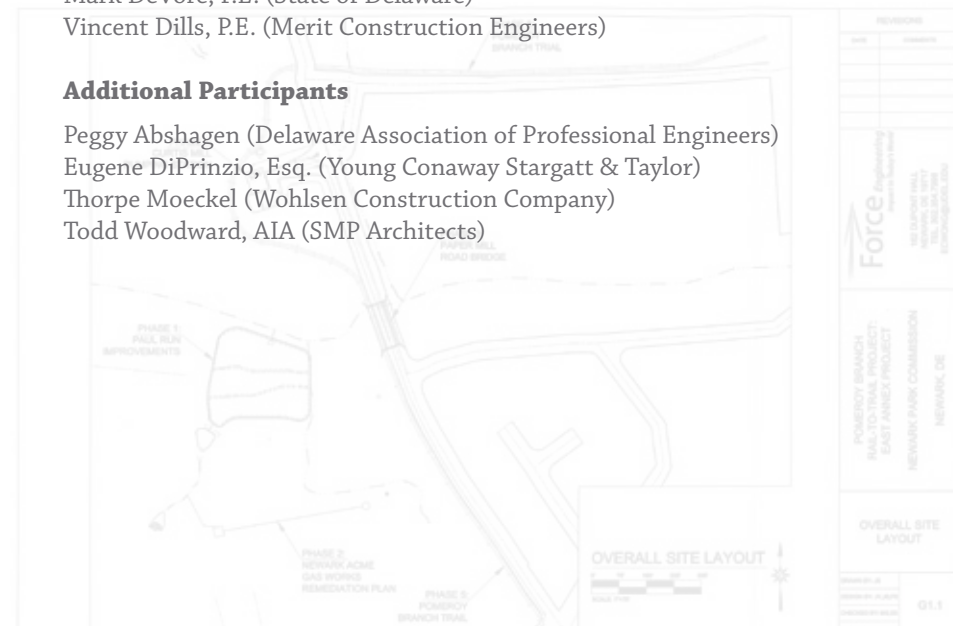
Ross Bickhart, E.I., and Thomas Coleman II, P.E. (Karins and Associates)  
 Joseph Challburg, E.I., and Jason Winterling, E.I. (Pennoni Associates)  
 Sara Henderson (Mid-Atlantic Steel)  
 Kevin Yezdimer, E.I. (Duffield Associates)

### Professional Engineers

Charles Boland, P.E. (Greyhawk)  
 Jeffrey Bross, P.E. (Duffield Associates)  
 Robert Chagnon, P.E. (Delaware Association of Professional Engineers)  
 Mark DeVore, P.E. (State of Delaware)  
 Vincent Dills, P.E. (Merit Construction Engineers)

### Additional Participants

Peggy Abshagen (Delaware Association of Professional Engineers)  
 Eugene DiPrinzio, Esq. (Young Conaway Stargatt & Taylor)  
 Thorpe Moeckel (Wohlsen Construction Company)  
 Todd Woodward, AIA (SMP Architects)





# University of Delaware

Department of Civil and Environmental Engineering

## Pomeroy Trail East Annex



4 PARKING SPACES AT 10' WIDTH  
9' YELLOW STRIPING

### POMEROY TRAIL EAST ANNEX



The East Annex Project, an addition to the multi-user Pomeroy Trail, included:

- A new sewage facility on the Curtis Mill site, including a new entrance off Paper Mill Road.
- A service building for maintenance trucks and a vacuum truck unloading station.
- Replacement of the Paper Mill Road Bridge.
- Extension of the Pomeroy Trail to Curtis Mill, and provision for future extension into White Clay Creek Park.
- Improvements to Paul Run, which discharges into White Clay Creek.
- Re-evaluation of an environmental remediation program proposed for contaminated groundwater on the industrial site adjacent to Curtis Mill.
- Stormwater management and utilities for all project elements.

Seventy-eight seniors split into four disciplines (civil-site, environmental, structures, and transportation) and formed six teams to win the commission then perform the preliminary engineering. The main deliverables were:

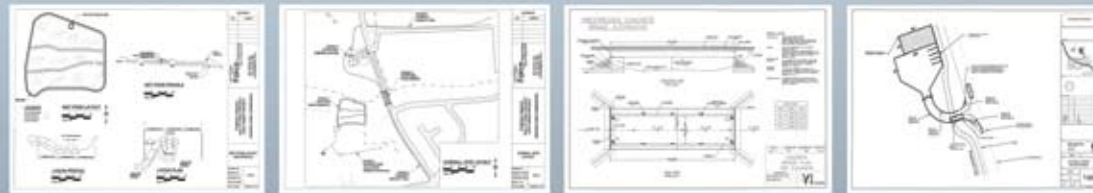
- A team plan for execution of the work.
- A proposal to win the commission.
- An engineering report documenting the preliminary design.
- Formal presentations for the proposal and the engineering report, plus two working presentations with the owner.



Teams Presenting Proposals



### WIN THE COMMISSION



### DESIGN THE PROJECT



#### INSTRUCTORS

Four experienced practicing professionals presented engineering information, methods, and strategies in their respective disciplines. The instructors also served as senior mentors for all teams, and as the owner's expert panel.

#### MENTORS

A young practicing professional advised each team on task performance and team management, guiding students to think critically, creatively, and "like an owner."

#### INDIVIDUAL ASSIGNMENTS

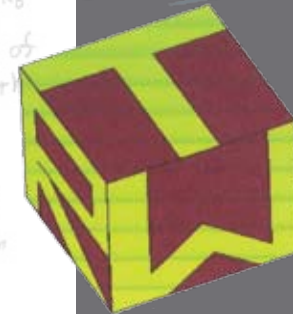
- Proposal outline and project understanding
- Discipline-specific technical assignment
- Serve as a presenter
- Complete peer evaluations for all teammates

### JURY COMMENTS

"Excellent integration of 'real-world' experience in an educational setting"

"This submission demonstrated a variety of learning experiences for students that can lead them into a high level of professional, competent, and ethical practice at an early stage in their careers."

"The project involved many facets of engineering but also involved other professions. A great impact on raising social consciousness."





## ABSTRACT

As part of a program to expand and enhance a multi-user trail system in and around the city, the Newark Park Commission (NPC) is planning the East Annex Project as an addition to the Pomeroy Trail, which improves the mobility of pedestrians and bicyclists throughout the city and provides an important link to the north campus.

The East Annex Project involves drainage and environmental upgrades, wastewater system improvements, reevaluation of a proposed groundwater remediation program, and infrastructure improvements in a manner that is “context sensitive” and minimizes adverse impacts to the traveling public, natural resources, and existing utilities. The main elements of the project are

- > A new sewage and septage facility for the city’s system on the Curtis Mill site designed for projected 20-year growth north of the White Clay Creek and including a new entrance off Paper Mill Road
- > An unheated service building for the sewage facility that will house three maintenance trucks and a vacuum truck unloading station, in addition to controls and equipment for the pumping station
- > Replacement of the two-lane, 130-foot span Paper Mill Road Bridge
- > Extension of the Pomeroy Trail to the Curtis Mill site and provision for future extension northward into the White Clay Creek Park

- > Improvements to Paul Run, which discharges into White Clay Creek near the trail extension
- > Reevaluation of an environmental remediation program proposed for contaminated groundwater on the site of the former Acme Gas Works, adjacent to the Curtis Mill site
- > Utilities necessary for all aspects of the project, including modification of existing utilities
- > Stormwater management associated with the overall project and all of its elements

Seventy-eight seniors split into four disciplines (civil-site, environmental, structures, or transportation) and formed six teams to win the commission and then perform the preliminary engineering for the complex, multi-discipline project. Four experienced practicing professionals served as discipline instructors. Six younger engineers, all in private practice, served as team mentors. Students produced the following team deliverables, in addition to an individual technical assignment and an individual proposal assignment:

- > A team plan for the execution of the work over two semesters
- > A proposal to win the commission for the project
- > An engineering report documenting the preliminary design of the project
- > Formal presentations to the owner’s panel of experts for the proposal and the engineering report, plus working presentations in two progress meetings with the owner

## PERSPECTIVES ON

*(Project description excerpts)*

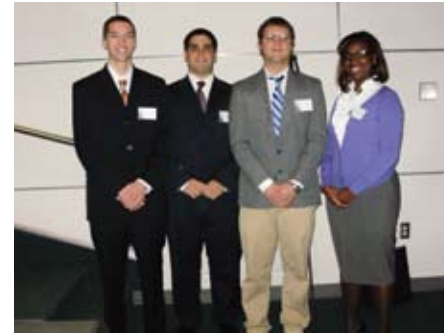
### The benefit to the health, safety, and welfare of the public

The students' project was an addition to an actual large public project undertaken specifically to benefit the health, safety, and welfare of the public. Particulars of the students' project were tailored to emphasize these concerns, notably the new sewage facility, the new bridge, the extension of the recreational trail, the creek improvements, and the groundwater remediation. The instructors and several guest lecturers, who also were practicing professionals, including representatives from the state board of professional engineers, addressed the fundamental professional responsibility to public health, safety, and welfare.

### The impact on raising social consciousness

Student teams were asked to formulate programs for public outreach, resulting in recommendations for online data collection, door-to-door surveys, and public meetings. One team conducted an ad hoc survey of student transportation preferences.

One guest lecturer presented an overview of sustainable design and green building. Most students were keenly interested in this topic, and all teams made an effort to incorporate sustainability into their designs. The sustainability theme was worked into many other aspects of the course. For example, a lecture on cost estimating involved the installation of a packaged groundwater treatment unit powered by photovoltaic energy.

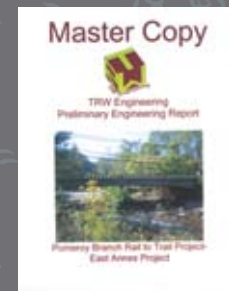
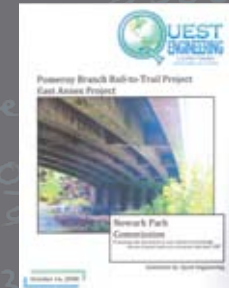


Most importantly, students were continually asked to put themselves in the owner's shoes—to make engineering recommendations and decisions on behalf of the community served.

### Multidiscipline and allied profession participation

Students chose, gained instruction in, applied, and coordinated the four civil engineering disciplines in their teams' work on the project. The guest lecturer on legal aspects of the project was a prominent real estate attorney. The guest lecturer on sustainable design and green building was a LEED-AP principal architect from a design firm specializing in sustainable projects.

## University of Delaware



## POINTS OF VIEW

Michael Paul, P.E., AIA  
(Course coordinator)

**This project was part of a civil and environmental senior design course. What does using real-world projects bring to the course?** When students are asked at the very beginning of the course what they most hope to gain from the course, many write that they hope to get a taste of “real-world” engineering on an actual project. At the end of the course, most of those same seniors confirm that they did gain this experience—with all of its trials and tribulations. From my perspective as the course coordinator, I believe that an important aspect of the course is introducing the many challenges of performing collaborative engineering on an open-ended design.

**How do you decide which projects to work on?** This, somewhat regretfully, has become our summer chore. We try to find a current or imminent local project that we can adapt to the limitations and requirements of the course and to

the skills that senior civil engineering students possess. Since the coordinator and instructors all have active local practices, there is good awareness of what may be available. We are working to develop three or four prototype projects that can be reused serially, with some modest changes each time through.

**How did professional engineers and engineer interns work with students on the Pomeroy Trail project?** The four discipline instructors provided engineering methods and information that built on what those students should have learned in prerequisite courses. The instructors also served as “senior” mentors for all six student teams, advising on each team’s engineering approach and execution and on the team’s overall project management and, occasionally, team operation. The young engineers who served as team mentors were advocates for their teams, advising mostly on team organization and management and overall task performance and deliverables development.

**How were other professionals involved?** Other professionals, who included architects, attorneys, and professional engineers in private practice, public agencies, and construction firms, gave guest lectures on such topics as sustainable design, engineers in construction, presentations, legal aspects of projects and engineering practice, liability and risk, project delivery, and professional registration.

**How did this project help students prepare for professional practice?** The project and course address professional practice two ways. First, in executing the engineering for preliminary design, the civil and environmental engineering students get what for most of them is their first experience in practicing engineering—on a complex, open-ended, multidiscipline project. Second, many of the whole-group lectures address fundamental issues and responsibilities that underpin professional practice.

**What’s ahead for the senior design course?** Our immediate challenges are developing a new project that is based on a very large, environmentally complex, real project that is being undertaken by the university and retooling the course to be able to accommodate a large jump to 100+ seniors for 2010–11.

Our longer-term challenges are to finish developing our four prototype projects and creating an instructional library for the course so that it can continue indefinitely while easily accommodating inevitable changes in instructors, mentors, guest lecturers, instructional focus, department priorities, and student needs and expectations.

**What advice do you have for other programs wanting to incorporate similar collaborative projects into their curriculum?** Start planning early and develop the course incrementally. Formulating the project and required deliverables adequately and appropriately takes much time and effort—and the instructors need to be on board to do this. Similarly, organizing the course,

including logistics and scheduling, takes much time and effort, since it involves breaking students into balanced teams, lining up and coordinating appropriate guest lecturers, and simply accommodating the inevitable glitches that arise with such a large group of participants.

Instead of trying to create the course and project fully its first year, perhaps start by developing a multidiscipline project that is engineered by student teams. Later, add the professional-issue guest lectures and the assignment to win the commission (by generating a proposal and supporting presentation).

Contact me. I’m happy to share what we’ve done and help you map out your own course.

### How does the University of Delaware plan to use its \$25,000 prize?

The department chair, Dr. Tripp Shenton, says that the department will use the prize money to support undergraduate activities and to strengthen the senior design experience. Examples of undergraduate activities include support for our student chapters of the American Society of Civil Engineers, Engineers Without Borders, and the Institute of Transportation Engineers; financial support for study abroad and undergraduate research; and financial support for students to attend regional and national meetings and conferences. The senior design experience will be enhanced with new technology and support for field trips or events related to the current project.

## POINTS OF VIEW

Brandt Butler, Ph.D., P.E. (Instructor)  
Ronnie Carpenter, P.E. (Instructor)  
Joseph Challburg, E.I. (Team mentor)  
Thomas Coleman II, P.E. (Team mentor)  
Philip Horsey, P.E. (Instructor)  
Kevin Yezdimer, E.I. (Team mentor)

### Why did you get involved with the University of Delaware senior design course?

**Butler:** I first became involved because a colleague asked me to replace her as an instructor. I have stayed because of the opportunity to work with and mentor young engineers, connect with the current curricula, and identify potential new hires.

**Carpenter:** I have always enjoyed mentoring current college graduates in the various consulting firms where I have been employed. I particularly enjoy how hungry they are to learn something new. Executing the design project with seniors is a bit different in the sense that you can see a large change in their abilities over the two semesters. Through their course curriculum, they have learned fundamentals, and the format of the senior design course helps them figure out, on their own, how to apply their skill sets.

**Challburg:** I enjoyed being a part of a great team my senior year (2006–07) and decided to share my experiences with the seniors and also work with the senior design professionals.

### How did you assist the student teams in the Pomeroy Trail project?

**Coleman:** I assisted two teams over the course of the year, mostly by asking questions that forced each team to

think like the owner/client. As the year progressed, I would help the teams by sitting in as a substitute owner during practice presentation sessions, giving feedback and asking questions during their trial Q&A that tested their knowledge of the project.

**Horsey:** The discipline instructors provide course lectures, similar project examples, and design samples for the students' use during the project's year-long course. We also work with the students to assist the teams, shape their project direction, and provide insight to help guide their project design decisions.

**Yezdimer:** My main role was to assist the team in their own thought process, project development, and approaches to various design elements without providing direct answers.

### How did this project help prepare students for professional practice?

**Challburg:** I believe that this project allowed students to work on a real-world project and perform specific engineering duties within a team atmosphere as they would in an engineering firm.

**Butler:** Building on the critical thinking and analytical skills learned as undergraduates, the project helped the students tackle new concepts and assignments that they had not studied in prior classes. In addition, they built their written communication skills. The students prepare technical memos for their submittals. The memo format forces students to structure their work in a specific framework that enables a quick overview of the contents and findings, followed by a more detailed discussion

and conclusions, much as they would in their professional careers.

**Coleman:** This project forces students to work together on a scale that is not usually encountered outside of a real work experience. Up until this point, projects have usually been handled by three people at most and have been focused in one aspect of a project, be it a design of a building, wastewater treatment plant, etc.

### What did you learn from working with the students?

**Carpenter:** I learned that these students are free thinkers when it comes to a design process and that they can be active learners when engaged. Since they do not yet know the constraints of design within private practice, they do not have a tendency to recycle ideas. Ultimately, this fosters unique solutions. Consulting firms can certainly take advantage of such a resource.

**Horsey:** The students' enthusiasm for the project and their team's success each year reenergizes me for my professional work. I am impressed more and more every year.

**Coleman:** Each year, I am impressed with the increasing level of technical knowledge possessed by students. Some of the programs and Web-based networking tools being used every day by university students would put a lot of businesses' to shame.

## University of Delaware

### What did you want the students to take away from working with professional engineers and engineering interns?

**Yezdimer:** My goal is to assist the students with becoming more experienced, marketable, and valuable to potential employers.

**Butler:** I want them to better understand what it means to be a professional. That is, a professional in the execution of their individual work, a professional in fulfilling their responsibilities to their teammates, and a professional in their communication and presentation to clients.



# \$7,500 AWARD

## PARTICIPANTS

### Students

All 617 members of the 2006 to 2009 graduating senior classes

### Faculty

Gregg Fiegel, Ph.D., P.E., G.E.  
Jay DeNatale, Ph.D., P.E.  
Charles Chadwell, Ph.D., P.E.  
Ashraf Rahim, Ph.D., P.E.

### Professional Engineers

David Akers, P.E. (California-Nevada Cement Promotion Council)  
David Beard, P.E.; Ronald Richman, P.E., EG, GEO; Paul Valadao, P.E.;  
and Sara Von Schwind, P.E. (California Department of Transportation District 5)  
Robert Bein, P.E., and Michael Chesney, P.E. (RBF Consulting)  
Jonathan Blanchard, P.E., G.E. (Fugro West)  
John Blasius, P.E. (Parsons Corporation)  
Bradford Brechwald, P.E., P.L.S.; Craig Campbell, P.E.;  
and Cheryl Lenhardt, P.E. (Wallace Group)  
Michael Cannon, P.E.; John Evans, P.E.; Susan Roberts, P.E., P.L.S.;  
and Jeffrey Spannbauer, P.E. (Cannon Associates)  
Joseph Covello, P.E. (The Covello Group)  
Keith Crowe, P.E., P.L.S.  
Frank Cunningham, P.E., and Michael Nunley, P.E. (AECOM)  
Kevin Devaney, P.E. (Matrix Consulting Engineers)

Diane Dostalek, P.E., P.L.S.  
Donald Druse, P.E. (Rick Engineering Company)  
Jennifer Epp, P.E. (Central Coast Regional Water Quality Control Board)  
John Falkenstien, P.E. (City of El Paso de Robles)  
Christine Halley, P.E. (T.J. Cross Engineers)  
John Hollenbeck, P.E. (San Luis Obispo County Department of Public Works)  
Ken Lindberg, P.E. (Power Engineering Contractors)  
Dale Melville, P.E. (Provost & Pritchard Engineering)  
Michael Montoya, P.E. (California Polytechnic State University)  
Edward Nowatzki, Ph.D., P.E. (NCS Consultants)  
James O'Brien, P.E. (American Society of Civil Engineers)  
Frank Rollo, P.E., G.E. (Treadwell & Rollo)  
John Smith, P.E. (Tartaglia Engineering)  
Scott Stokes, P.E. (Above Grade Engineering)  
Russell Thompson, P.E. (City of Atascadero)  
Lawrence Totten, P.E. (Johnson Western Gunitite)  
James Van Beveren, P.E., G.E. (Shannon & Wilson)  
Robert Vessely, P.E. (Robert Vessely Civil & Structural Engineering)

### Additional Participants

William Boucher (City of Morro Bay)  
Chris Clark, JD, AICP (Crawford, Multari, Clark & Moore)  
Brad Parker (San Luis Coastal Unified School District)  
Ralph Schell and Patty Whelen, JD (Cannon Associates)  
Marcy Villa (Organizational Coaching Inc.)

Project  
Advisors  
(2)

Interview  
Panelists  
(12)

Section  
Instructors  
(4 to 6)

Seminar  
Speakers  
(12 to 16)

Project  
Advisors  
(2)

# California Polytechnic State University, San Luis Obispo

Civil and Environmental Engineering Department

Bridging the Gap between Theory and Practice through Capstone Design

## Bridging the Gap between Theory and Practice through Capstone Design

### Project Objectives

A 2-term capstone course in **CIVIL ENGINEERING DESIGN** was developed to ensure that each senior had an opportunity to:

- 1 Participate, as a member of a multi-disciplinary team, in a major culminating design experience
- 2 Acquire a variety of professional skills that are used on a daily basis by civil engineering designers
- 3 Demonstrate minimum proficiency in geotechnical, structural, transportation, and water resources engineering

### Objective 1: Design Experience

Students work on multi-disciplinary teams to design a private sector development or infrastructure project that would benefit the local community. Critical team deliverables are:

- 1
  - Written SOQ (Item 1)
  - Design Report (Item 2)
  - Oral Interview (Item 1)
  - Oral Interview (Item 2)

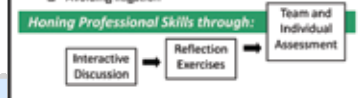
Projects undertaken from 2006 through 2009:

- ☑ A commercial office complex with associated parking and roadway improvements
- ☑ A two-lane emergency access bridge over a protected creek for a local municipality
- ☑ A residential housing development with associated municipal drainage and roadway improvements
- ☑ A high school football stadium, track, and parking lot with associated roundabout improvement

### Objective 2: Seminars on Professional Skills

Senior-level practitioners lead weekly 2-hour seminars on essential professional topics, including:

- ☑ Team building
- ☑ Assertiveness and interpersonal communication
- ☑ Communication styles
- ☑ Professional licensure
- ☑ Professional ethics
- ☑ Qualifications-Based Selection (QBS)
- ☑ Project management and delegation
- ☑ Environmental compliance and permitting
- ☑ Construction estimating
- ☑ Risk management
- ☑ Contracts
- ☑ Project advocacy
- ☑ Avoiding litigation

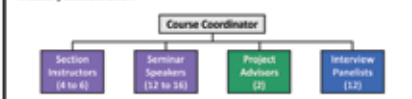


### Objective 3: PE Exam Preparation

Licensed professionals lead 3-hour formal design labs in most of the knowledge areas that typically appear in the breadth session of the **NCEES Principles and Practice of Engineering Exam in Civil Engineering**.

### Multi-Disciplinary Course Instructional Team

With an instructional team that consists of 3-4 faculty members and 24-30 senior-level practitioners annually, the course represents a true faculty-industry collaboration.



Overall, the local professional community has supported the course enthusiastically and without reservation. In the eyes of many students, the involvement of so many professionals is what validates the course and makes it such a great bridge between theory and practice.

Item	2006	2007	2008	2009	Totals
Number of Students	138	146	173	160	617
Number of Design Teams	23	25	29	27	104
Number of Practitioners*	24	24	27	30	24.35 / yr

\* Practitioners included six Past Presidents of the local ASCE branch, three company Presidents, a Past President of ASCE national, and an "Engineer of the Year" award recipient from a State Society affiliated with ASCE. All members of the instructional team are licensed or appropriately certified. The team has years of expertise in numerous areas, including engineering, land surveying, construction, environmental science, business, and law.

### Multi-Disciplinary Student Teams

Considerable thought is given to selecting team rosters. The students complete a survey at the first class meeting that defines their:

- ☑ Academic coursework and current GPA
- ☑ Industrial experience
- ☑ Experience and familiarity with CAD software
- ☑ Status with respect to EIT certification

The course instructors use this information to subdivide the class into 6-person teams, ensuring that each team has a comparable background and ability level. Each member of a given team is assigned a specific civil engineering role that is in keeping with his/her experience.

### Preparing Teams for Success:

A 3-part, month-long seminar series on communication includes team building and interpersonal communication activities designed to help the students learn to work with one another during the 6-month course sequence.

An **ORGANIZATIONAL COACH** with considerable corporate experience leads a seminar where each student assesses his/her own "communication style" based on the degree to which he/she is assertive and outgoing.

In-class activities help the students to better understand that people have predictable and preferred patterns of behavior and communicating. The students are given tips and practice exercises on communicating with persons having communication styles that are different from their own.

Role	Characteristics
Team Leader	Organized, assertive, and outgoing
Team Member	Team player, cooperative, and outgoing
Team Observer	Observant, cooperative, and outgoing
Team Recorder	Detail-oriented, cooperative, and outgoing
Team Reporter	Communicative, cooperative, and outgoing
Team Evaluator	Analytical, cooperative, and outgoing
Team Facilitator	Facilitative, cooperative, and outgoing
Team Mediator	Conflict-resolution oriented, cooperative, and outgoing
Team Negotiator	Conflict-resolution oriented, cooperative, and outgoing
Team Problem Solver	Problem-solving oriented, cooperative, and outgoing
Team Decision Maker	Decision-making oriented, cooperative, and outgoing
Team Implementer	Implementation-oriented, cooperative, and outgoing
Team Evaluator	Evaluation-oriented, cooperative, and outgoing
Team Reporter	Communication-oriented, cooperative, and outgoing
Team Recorder	Detail-oriented, cooperative, and outgoing
Team Observer	Observant, cooperative, and outgoing
Team Member	Team player, cooperative, and outgoing
Team Leader	Organized, assertive, and outgoing

### Assessment of Student Performance



Student-Designed Stadium, Parking Lot, and Roundabout (2009)

In the course, direct and indirect measures are used to assess student learning relative to **more than 40 program-specific technical and non-technical performance metrics and outcomes**, including most of the professional skills embedded in the ABET criteria. For example:



The course is well suited for the assessment of design skills. Each year, four panel reviewers (using detailed rubrics) grade each Design Report in numerous categories. Shown below are class scores and the grading rubric for the metric linked to the students' ability to prepare engineering drawings.

Summary Design Report Assessment Scores for the Class	2006	2007	2008	2009
Design Summary	80%	75%	75%	75%
Evaluate the team's engineering drawings and design details	80%	75%	75%	75%

Grading Rubric for Design Summary:

- 80%: All of the engineering drawings are well laid out and of the highest quality. The team has laid engineering drawings before and has attempted to follow standards of practice in preparing their own.
- 75%: Portions of the engineering drawings may lack important notes, dimensions, or other details. The engineering drawings are basically solid, but they lack the clarity, completeness, detail, and/or graphics legend of a top-tier presentation.
- 50%: None of the engineering drawings are satisfactory. Critical required elements may be missing altogether. The work projects the image of a team that chose to take a minimalist approach to completing this particular task.

**CLOSING THE LOOP:** These design scores suggested room for improvement and were confirmed through data collected in other courses. Evaluation of the assessment results led to program improvements, including a revamping of our CAD offerings. Assessment of the improvements continues.

### Final Thoughts

Test results provided by NCEES show that annual pass rates for the FE Exam have steadily increased since 2006.

Surveys of our graduating senior class show that **about 95% of our students earn their EIT/PE Certificate prior to graduation** (even though such certification is not a degree requirement).

At the very least, the new course has led to an increased awareness of the importance of professional licensure and an increased desire to seek it. Indeed, a baseline survey revealed that **90% of the 2009 graduating senior class (145 of 160 students) intended to earn a PE license**.

All evidence indicates that the new course has fostered learning and enabled our graduates to be better prepared for the practice of Civil Engineering. On this basis, it may be concluded that the course has been an overwhelming success.

## JURY COMMENTS

"This school has an excellent program in place that gives its students a real appreciation for the licensure process."

"A high level of involvement of practicing, licensed P.E.s with course content that encompassed not only a broad range of technical elements but also essential nontechnical issues and skills"

"This approach to capstone design could be implemented by all large civil engineering programs."

Inter Panel (12)



## ABSTRACT

In 2006, the civil engineering capstone design experience at our university changed from an individual study offering to a highly structured, two-term course sequence that includes both lecture and laboratory activities. The entire graduating senior class completes the course sequence at the same time, and each student enrolled receives identical instructions. This change was motivated by a number of concerns shared by the department, its Industrial Advisory Board, and ABET, including: (1) the need for required instruction in a variety of essential nontechnical issues such as communication styles, assertiveness and interpersonal communication, team building, professional licensure, professional ethics, qualifications-based selection (QBS), project management and delegation, environmental compliance and permitting, sustainability, professional liability insurance, risk management, contracts, project advocacy, and avoiding litigation; (2) the need for a truly multidisciplinary capstone design experience that involves a consideration of such influential nontechnical issues as community acceptance, constructability, cost, safety, serviceability, and sustainability; (3) the need for uniformity with respect to both the scope of the senior-level capstone design experience and the assessment of individual student performance; and (4) the need for a class structure that is economical and results in a very high rate of student success.

The new capstone design sequence has five very unique features. First, the instructional team consists of four tenured/tenure-track faculty and over two dozen senior-level practitioners. As such, it is a true university-industry

collaboration. Second, all members of the instructional team are licensed professional engineers or appropriately certified non-engineering practitioners. Third, the course is a true hybrid, covering important technical aspects of civil analysis as well as essential nontechnical issues and skills that must be understood and mastered to become a successful design professional. Fourth, the organizational structure of the course permits it to be effectively used with a graduating senior class of as many as 180 (and possibly more) students. Finally, the course is a critical component of the civil engineering program's internal assessment process, since the various in-class activities, outside-of-class projects, oral presentations, and examinations permit direct measurement of many different performance metrics and program outcomes.

Item	2006	2007	2008	2009	Totals
Number of Students	138	146	173	160	617
Number of Design Teams	23	25	29	27	104
Number of Practitioners	24	24	27	30	24-30 / yr

High Responsiveness / Very Outgoing	
<p><b>MEDIC (AMIABLE)</b></p> <p>Slow at taking action and making decisions</p> <p>Likes close, personal relationships</p> <p>Dislikes interpersonal conflict</p> <p>Supports and "actively" listens to others</p> <p>Works slowly and cohesively with others</p> <p>Seeks security and belongingness</p> <p>Easily gains support from others</p> <p>Good counseling skills</p>	<p><b>CHEERLEADER (EXPRESSIVE)</b></p> <p>Spontaneous actions and decisions</p> <p>Likes involvement</p> <p>Dislikes being alone</p> <p>Exaggerates and generalizes</p> <p>Jumps from one activity to another</p> <p>Works quickly and</p> <p>Good persuasive skills</p>
<p><b>COMPUTER (ANALYTICAL)</b></p> <p>Thorough actions and decisions</p> <p>Likes organization and structure</p> <p>Dislikes over-involvement with others</p> <p>Asks many questions and wants specific details</p> <p>Prefers objective, task-oriented activities</p> <p>Wants to be right</p> <p>Believes in data collection</p>	<p><b>STEAMROLLER (DRIVER)</b></p> <p>Firm actions and decisions</p> <p>Likes control</p> <p>Dislikes inaction</p> <p>Low tolerance for feelings, attitudes, or advice</p> <p>Prefers maximum freedom</p> <p>Strong manager of self and others</p> <p>Cool and independent</p>

\* Practitioners included six Past Presidents of the local ASCE Branch, three company Presidents, a Past President of ASCE national, and an "Engineer of the Year" award recipient from a State Society affiliated with NSPE. All members of the instructional team are licensed or appropriately certified. The team has years of expertise in numerous areas, including engineering, land surveying, construction, environmental science, business, and law.



## PERSPECTIVES ON

(Project description excerpts)

### The impact on raising social consciousness

Civil engineering is truly a people-serving profession, so the primary outside-of-class activity focuses on a specific private development or infrastructure project that would benefit one of the local communities.

This requires the students to familiarize themselves not just with the applicable engineering codes and standards but also with the various planning documents that lay out the municipality's vision for the future. Student statements of qualifications and design reports are expected to address issues such as environmental compliance/permitting and project advocacy in the context of community review, and many of the questions posed during the 50-minute interviews are designed to reveal the students' appreciation for these issues.

### Multidiscipline or allied profession participation

With an instructional team that consists of 3–4 faculty and 24–30 practitioners, the course is a true faculty-industry collaboration. The practitioners bring with them years of experience in numerous areas, including engineering, land surveying, construction, environmental science, business, and law.

Overall, the ability of the multidisciplinary instructional team to work together to achieve course outcomes sets a terrific example for the students. Those who participate on the instructional team genuinely enjoy the experience of working with the

students and collaborating with other professionals. In the eyes of many of the students enrolled, the enthusiastic involvement of so many design professionals as section instructors, speakers, project advisors, and interview panel members is what validates the course and makes it such a great bridge between theory and practice.

To be sure, a course of this breadth and degree of realism simply would not be possible without the participation of our practitioner partners.

### The knowledge or skills gained

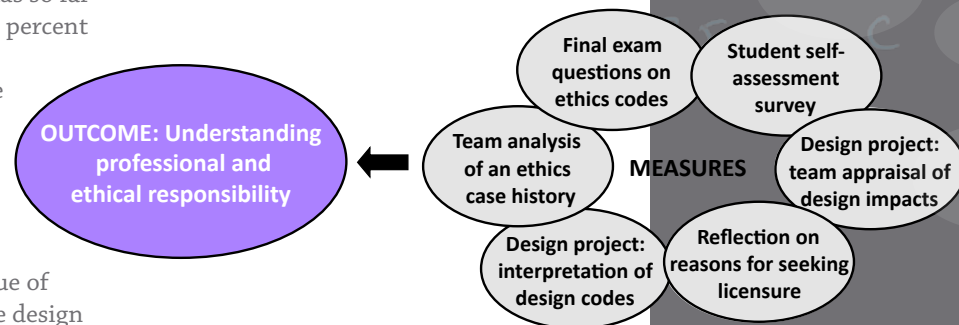
Over 600 civil engineering majors have completed the new senior design sequence during the past four years. The new lecture-lab format has corrected the two most nagging administrative issues with the old individual study format: project completion and project grade. The use of a structured delivery method—with common activities, assignments, and assessment standards—has so far led to completion rates of 100 percent and has brought the average grade awarded in the capstone course back in line with the department average for its senior-level electives.

Most of our recent graduates have not yet qualified (by virtue of insufficient post-baccalaureate design experience) to sit for the PE exam, so it's not yet possible to measure the effect this course has had on pass rate. However, test results provided by NCEES show that annual pass rates for the FE exam have steadily increased since 2006.

In addition, surveys of our graduating senior class conducted during the past four years reveal that about 95 percent of our students earn their engineer intern certification prior to graduation (even though such certification is not a degree requirement).

At the very least, the new course has led to an increased awareness of the importance of professional licensure and an increased desire to seek it. Indeed, a baseline survey conducted as part of the 2009 senior design course revealed that 90 percent of this year's graduating senior class (145 of 160 students) intended to earn a P.E. license.

All evidence indicates that the new course has fostered learning and enabled our graduates to be better prepared for the practice of civil engineering. On this basis, it may be concluded that the course has been an overwhelming success.



California Polytechnic  
State University,  
San Luis Obispo

# \$7,500 AWARD

## PARTICIPANTS

### Students

Eddie Adwards  
Luz Arteaga  
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Roger Baltayan  
David Bou  
Meisha Chavez  
Hamilton Chin  
Hein Chu  
Thien Chu  
Ana Coria  
Markows Daus  
Rashmikant Dixit  
Jahayra Gastelum  
Nelson Gines  
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Edgar Perez  
Julio Perez  
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### Faculty

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Humberto Gallegos, P.E.  
Victor Langhaar, P.E., G.E.  
(Shannon & Wilson)  
Harward Lum, P.E., S.E.,  
and John Shamma, P.E.  
(Metropolitan Water District)  
Mark Tufenkjian, Ph.D, P.E.

### Professional Engineers

Diego Cardena, P.E.,  
and Ben Willardson, P.E.  
(Los Angeles County  
Department of Public Works)  
Robert Barsam, P.E., S.E.  
Rod Garcia, P.E.  
Hyginus Mmeje, P.E.

### Additional Participant

Arif Shahdin

### Connecting Professional Practice with Education through Civil Engineering Capstone Design Experience: Puddingstone Reservoir Operations Level Study

This project was to evaluate costs and benefits associated with operating Puddingstone Dam to allow conservation of more storm water for recharge into local aquifers.

Water supply is a major concern throughout Southern California and requires innovative solutions for mitigation purposes. Puddingstone Dam includes a 253-acre lake inside the reservoir. The dam is located at the center of Frank G. Bonelli Regional Park. The scope of this project was to evaluate several operational water surface elevations at the reservoir to determine the impacts to existing recreational and operational facilities, and to downstream structures and spreading grounds. Changes in the operation of the dam are contemplated in order to allow conservation of more water for recharge into local aquifers.

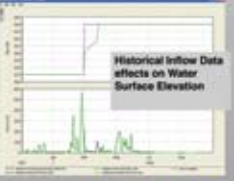
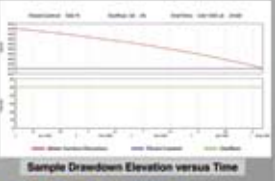
#### Model Development Walnut Creek

**Walnut Creek Background:**  
Puddingstone Dam discharges into Walnut Creek. Portions of Walnut Creek are concrete channels, while other sections are natural. In the past, high releases from Puddingstone Dam combined with local runoff to cause erosion and flooding along Walnut Creek. A hydraulic model was created in HEC-2 in 1996 to evaluate channel performance. With updated topographic surveys, and improved hydraulic models, another evaluation of Walnut Creek was needed.

**Walnut Creek Model Objectives:**  
To develop a hydraulic model for Walnut Creek using HEC-RAS to help evaluate flow depths. Model will be used to evaluate impacts related to flow rates generated by historic events and design floods and estimate scour potential.

**Data:**  
Topography information from Light Detection and Ranging (LiDAR) data for soft bottom portions along Walnut creek were utilized as well as AS-BUILT drawings for concrete portions along Walnut Creek, and hydraulic structure measurements conducted during field surveys.

**Analysis:**  
Model validation was performed using flow depth measurements surveyed at three cross sections in the creek.

#### Geotechnical & Structural Design Information

**Geotechnical Findings:**  
Results of literature review and geologic site reconnaissance at structure locations:

Row	Structure Name	Material
N-1	Shed & Boat Launch	CL
N-2	Shed & Boat Launch	CL
N-3	Poolhouse	CL
N-4	Boat House	CL
N-5	Boat Launch, Boat Shed	CL
N-6	Boat House	CL
N-7	Boat House	CL
N-8	Boat House	CL
N-9	Shed & Boat Launch	CL
N-10	Shed & Boat Launch	CL
N-11	Boat House	CL
N-12	Boat House	CL
N-13	Boat House	CL
N-14	Boat House	CL
N-15	Boat House	CL
N-16	Boat House	CL
N-17	Boat House	CL
N-18	Boat House	CL
N-19	Boat House	CL
N-20	Boat House	CL
N-21	Boat House	CL
N-22	Boat House	CL
N-23	Boat House	CL
N-24	Boat House	CL
N-25	Boat House	CL
N-26	Boat House	CL
N-27	Boat House	CL
N-28	Boat House	CL
N-29	Boat House	CL
N-30	Boat House	CL

Names and locations of existing structures

**Recommendations:**  
The gathered geotechnical information was used for all preliminary analysis of existing and proposed structures. It was recommended that all structural design criteria will reference the California Building Code (CBC) 2006 Edition, chapter 18A, Soils and Foundations, Table 1804A.2. From table 1804A.2, we recommended that the siltiest soil at the site corresponds to Row #4 and the sedimentary bedrock reference Row #2 of the table.

#### CBC, Ch. 18A Soils and Foundations, Table 1804A.2

Class of Materials	Allowable Foundation Pressure (psf)	Lateral Bearing	Coefficient of friction	Resistance (psf)
1. Crystalline bedrock	17,000	1,200	0.7	--
2. Sedimentary and inflated rock	4,000	400	0.25	--
3. Sandy gravel and/or gravel (GW and GP)	3,000	200	0.35	--
4. Sand, silty sand, clayey sand, silty gravel and clayey gravel (SW, SP, SM, SC, GM and GC)	2,000	150	0.25	--
5. Clay, sandy clay, silty clay, clayey silt, silt and sandy silt (CL, ML, MH and CH)	1,500	100	--	130

We recommend that a lateral bearing corresponding to Class 2 be used with caution and ground based on the specific construction method. For example, if soil will be used for backfill, use 100 psf.

**Proposed Structural Improvements:**  
There were a total of seven structures that underwent detailed structural evaluations, including a boat house, two boat ramps, three fishing docks and a floating dock.  
Boat House - The existing boat house would be replaced with a new boat house on steel piers or a new floating structure.  
Boat Ramp - The new proposed boat ramp will replace the existing one with extended reach.  
Fishing Piers - The new proposed fishing piers will extend to lower depths.  
Floating Docks - The new proposed floating docks will accommodate a wider range of depths.  
There were clear indications in geotechnical, structural, and cost considerations. With respect to geotechnical limitations, subsurface investigation was not performed and thus led to a code-based design for all proposed structures. In addition, the need for zones of erosion protection should be evaluated as the project progresses and after the additional shore lines can be established.

#### CONCLUSION

After reviewing the results of the models and looking at the cost benefit analysis and all the needed corrective modifications, it is recommended that the operations of the Puddingstone Lake change to power to WSD to 837 on October 12<sup>th</sup> of each year. This will maximize the storage in the lake during the winter months and provide the most benefit to residents of the County.

# California State University, Los Angeles

Department of Civil Engineering

Connecting Practice and Education through Civil Engineering Capstone Experience: Puddingstone Reservoir Operations Level Study

## ABSTRACT

The civil engineering department requires all undergraduates to complete a senior design team project over the course of six months. The facilitators include practicing registered engineers from different disciplines related to the project. The project requires integration and synthesis of acquired knowledge as well as the consideration of alternative solutions, methods, and constraints such as economic, environmental, health and safety, social, political, sustainability, constructability, and ethical. The team performs a complete analysis and design including the application of constraints. They then prepare a final design report including memoranda, computations, drawings, specifications, and cost estimates. The written and oral reports are presented to a panel of faculty and representatives from industry. All students are required to participate in the presentation. The panel includes a number of registered engineers who ask follow-up questions and provide the students with feedback on the technical merits of the report as well as the professionalism of the presentation.

For the past couple of years, the university has had the opportunity to partner with local agencies to afford the senior design team an

opportunity to work on real-world projects. The facilitators coordinate with representatives of the agency, who are also practicing registered engineers, on the scope of work and timelines for deliverables. The agency reviews the draft submissions and provides comments. The students then address these comments and submit revised reports.

Water supply is a major concern throughout southern California and requires innovative solutions to meet increasing demands due to dwindling supplies. The 2009 project was a partnership with the County Department of Public Works and the County Department of Recreation. Puddingstone Lake is a 253-acre reservoir located at the Frank G. Bonelli Regional Park. The scope of this project was to evaluate several operational water surface elevations at the reservoir to determine the impacts to existing recreational and operational facilities and to downstream structures and spreading grounds. Changes in the operation of the dam were contemplated in order to allow conservation of more water for recharge into local aquifers. The project also required the design of new recreational facilities at the lake, including boat ramps, a boathouse, and other structures. A cost-benefit

analysis and evaluation of various constraints were conducted for each of the operational levels. The project was divided into five major tasks, and technical memoranda were written for each task.

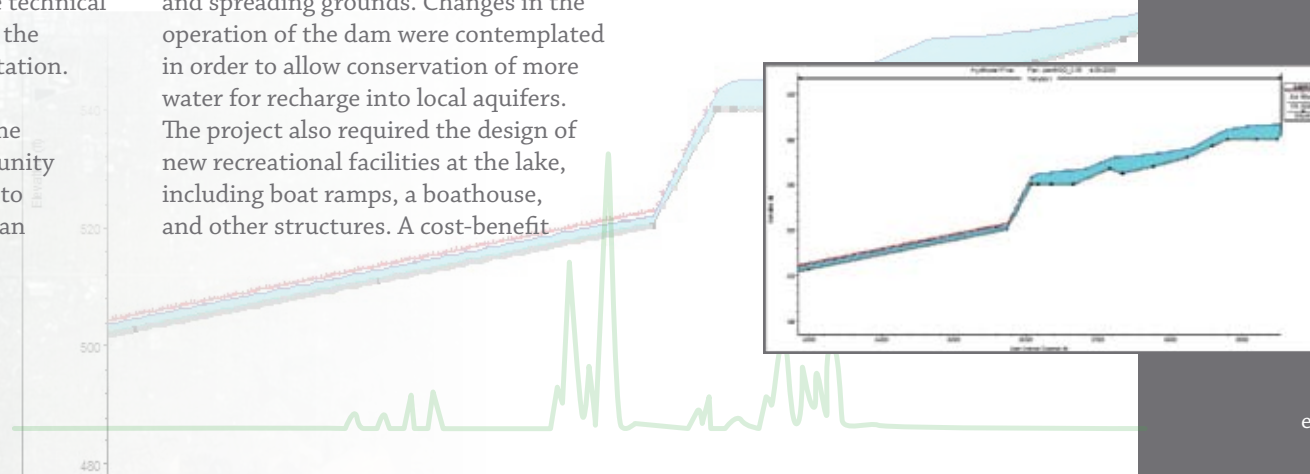
Over the six-month duration of the design class, students, with the mentorship of practicing engineers, developed and implemented the project plan. The facilitators also gave technical lectures and assignments in their areas of expertise as well as practical lectures on project organization, cost estimation, report writing, legal issues, and presentation skills. Through these many avenues, students gained insight as to the value of experience and professional registration. The students benefited greatly from the integration of professional practice and education inherent to the senior design project which prepared them for handling real-world projects.

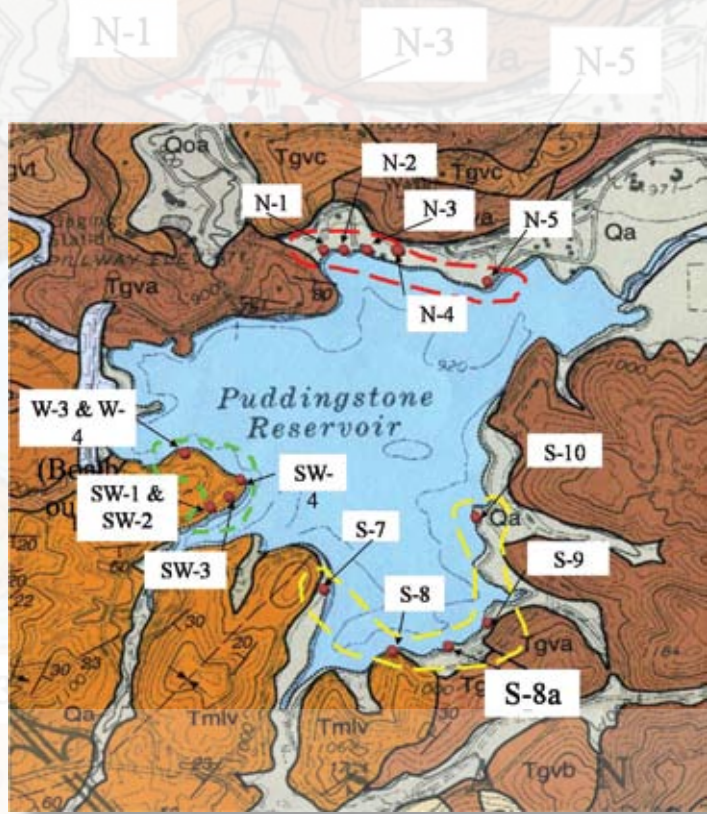
## JURY COMMENTS

“Great real-life project. A highlight was the conflicting elements that constrained the design, which forced the student teams to accept compromises/trade-offs to obtain their preferred solution.”

“It is great to see engineering students engaged in the design of water systems in areas challenged in water supply.”

“This project did an excellent job of demonstrating to students that they should hold paramount the health, safety, and welfare of the public.”





## PERSPECTIVES ON

(Project description excerpts)

### The collaboration of faculty, students, and professional engineers

Engineering faculty and four practicing registered engineers from four different disciplines worked in collaboration with the students to develop and implement a project plan. The team included two hydraulics and hydrology engineers, a structural engineer, and a geotechnical engineer.

These four facilitating engineers also gave periodic lectures and assignments in their respective areas of expertise. In addition to the technical lectures, faculty provided practical lectures on project design and organization, cost estimation, report writing, legal issues, and presentation skills.

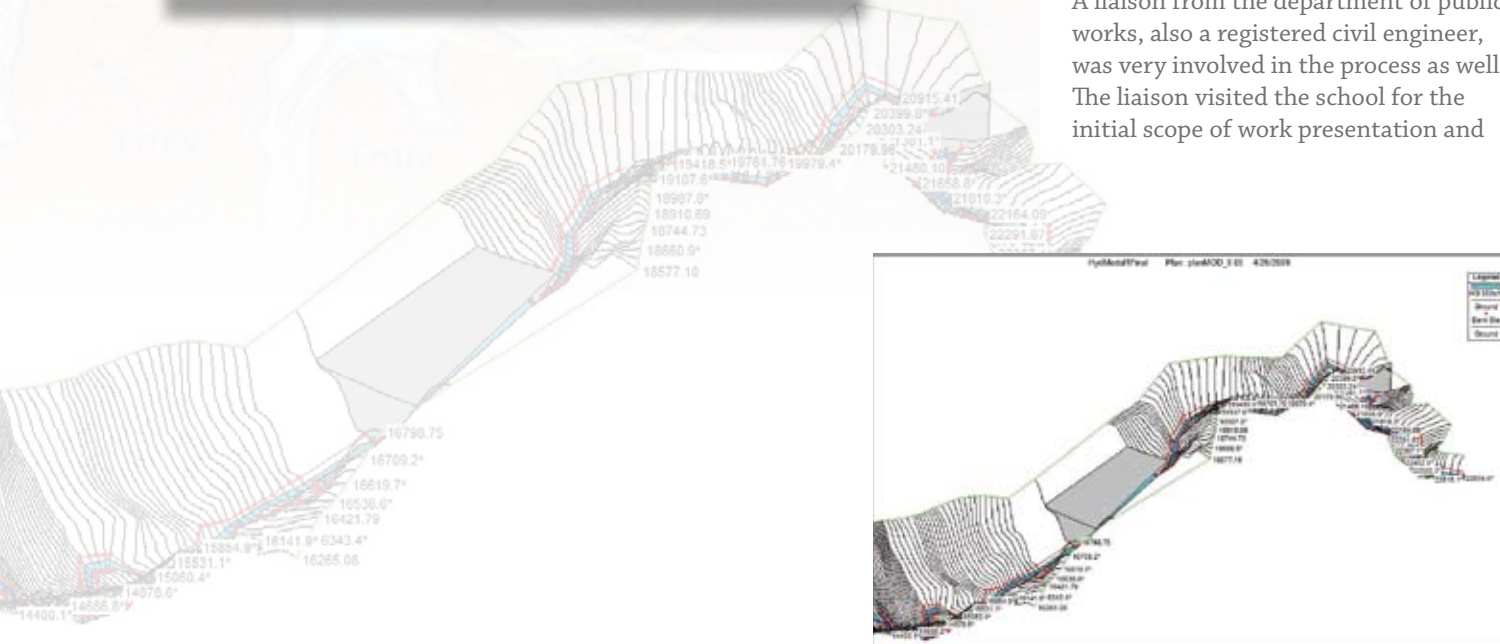
A liaison from the department of public works, also a registered civil engineer, was very involved in the process as well. The liaison visited the school for the initial scope of work presentation and

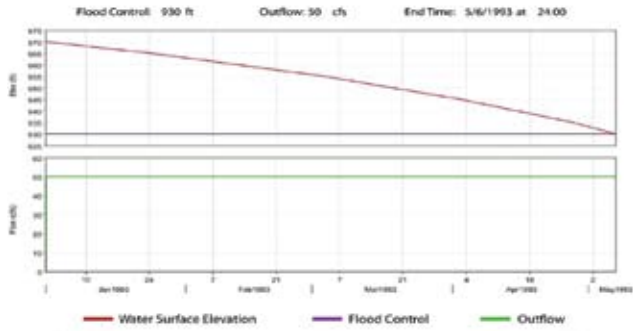
later addressed the class at the DPW office regarding personnel issues and career development. At each stage, DPW reviewed and commented on the tech memos, and the senior design team would adapt the reports as necessary to address these concerns.

### The benefit to the health, safety, and welfare of the public

The change in the reservoir operations impacts structures and environments, significantly affecting the health, safety, and welfare of the public. In recognition of the significant aesthetic, environmental, and economic benefits to the community provided by the lake and to protect and enhance the health, safety, and welfare of the public within the County of Los Angeles, this project was planned and executed through a professional, competent, and cost-effective administration of the proposal to modify the elevations of the lake. This was accomplished by taking into account development review, recreational impacts, water supply impacts, public safety impacts using the lake, public safety impacts from flooding, public safety impact to the surrounding community and the airport, and traffic engineering.

Furthermore, field trips to the reservoir and creek under the supervision of the facilitating engineers assisted the students in recognizing the issues firsthand and developing safe habits for fieldwork.





Sample Drawdown Elevation versus Time

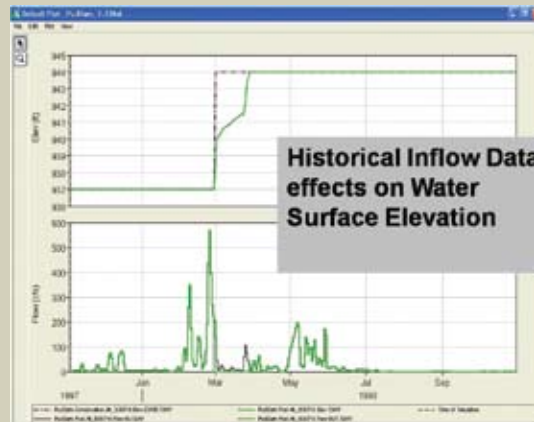
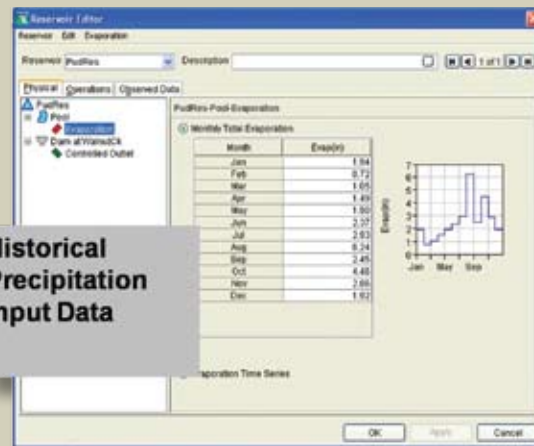
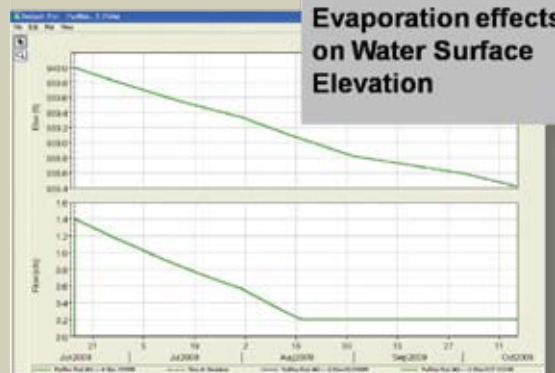
### The impact of partnering teaching and professional practice

A partnership between a department of public works, a civil engineering department, and professional practitioners created the opportunity for 23 students to participate in a public project that will be implemented and constructed according to the students' design. The class provided the students with real-life experience in civil engineering and the DPW with design drawings and written specification to immediately advertise a project that has been thoroughly analyzed to meet the public needs.

### The knowledge or skills gained

In addition to design knowledge for water structures and the application of engineering codes, the students learned how to use the latest technology. Also, they were exposed to drinking water sustainability and health and safety issues. A visit to the reservoir and dam with operational personnel gave the students insight in the operation of a dam, a flood control system, and settling basins.

Perhaps of even greater importance were the skills gained in project organization and design, cost estimation, report writing, and public speaking. The students had to work as a team to prepare deliverables in a timely manner. They also gained knowledge of applicable building codes; local seismic, wind, and geological conditions; building materials; and the provisions the of California Environmental Quality Act.



California State University,  
Los Angeles



Handwritten mathematical notes and equations:

- $= (5.0 + 0.5) \frac{m^3}{sec}$
- $= 5,500 \frac{m^3}{sec}$
- $Input = Output + decay$
- $50 \frac{m^3}{sec} = 5,500 \cdot C \frac{m^3}{sec}$
- $500 \frac{m^3}{sec} = 28,650 \cdot C \frac{m^3}{sec}$
- $3,000 = C$
- $3.5 \frac{m^3}{c} = C$



# \$7,500 AWARD

## PARTICIPANTS

### Students

Katelyn Aggas  
Tatum Boulware  
Christopher Cooper  
Justin Coulston  
Shawqi Eltarazi  
John Furmanski  
Andrew Kinard  
Joshua Knuckles  
Robert Kriener  
Mary Maier  
Tyler Rowe  
Brandon Shropshier  
Adam Thompson  
Kristen Wallis

### Faculty

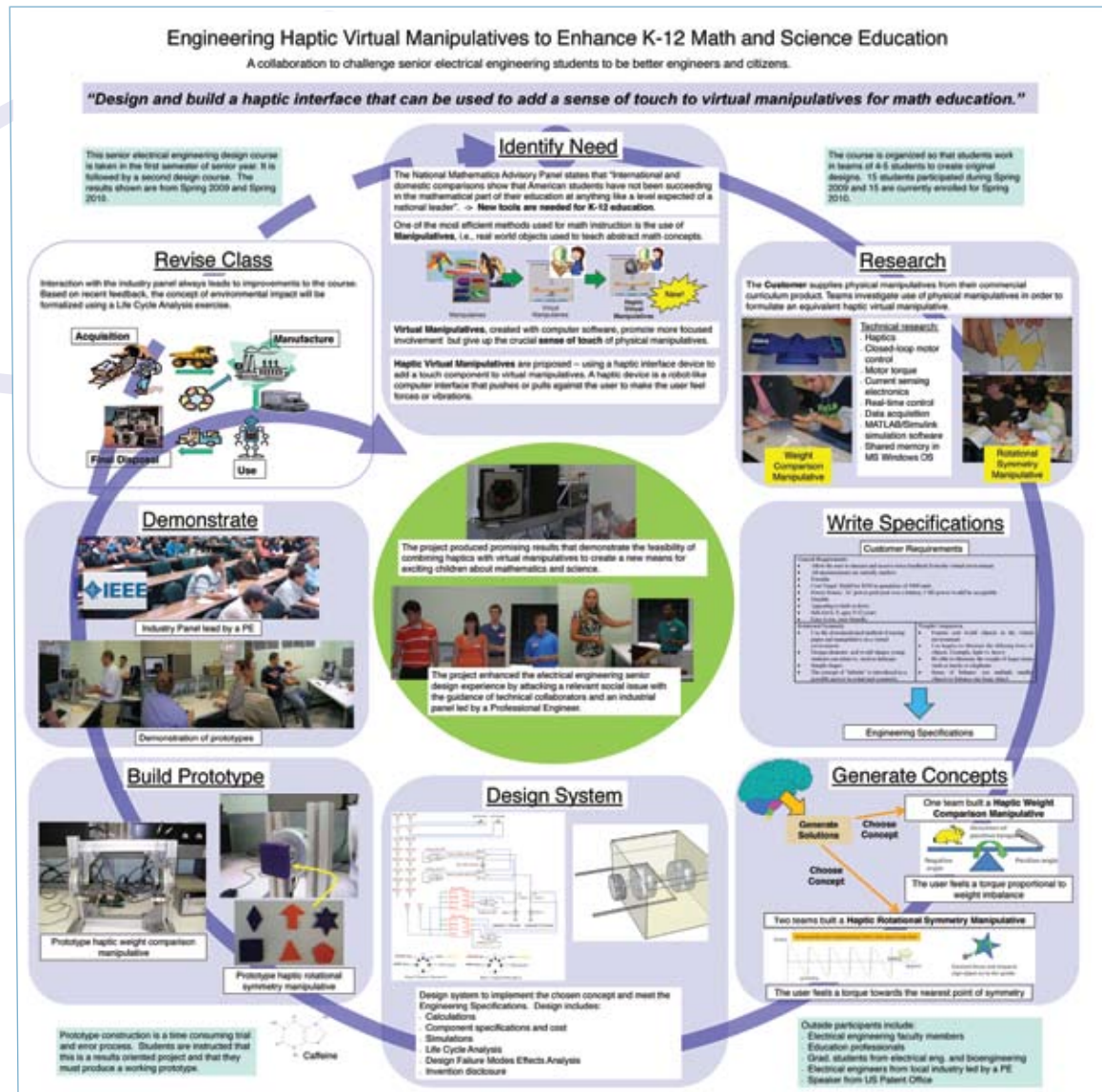
Timothy Burg, Ph.D.  
Darren Dawson, Ph.D.  
John Gowdy, Ph.D.  
Richard Groff, Ph.D.

### Professional Engineers

Louis Hapeshis, P.E. (Square D by Schneider Electric)

### Additional Participants

Dot Moss (Math Out of the Box)  
Ninad Pradhan (Graduate student)  
Joseph Singapogu (Graduate student)  
Robert Scruggs (Schneider Electric)  
Lee Stogner (South Carolina Engineering Cluster)  
Mark Stokes (Liquid Controls)  
Allen Thomas (Kemet, retired)



#### ABSTRACT

The United States economic and scientific leadership is endangered by low student performance in K-12 mathematics. Experts recommend that new tools are urgently needed to teach topics such as number sense, fractions, algebra, and geometry and measure. One of the most efficient methods currently available for math and science instruction is the use of manipulatives, using real-world objects to teach abstract concepts. Computer software has been used to construct virtual manipulatives; however, these lack the crucial sense of touch of real manipulatives. The recent advent of haptic devices that allow touch-based interaction with the computer suggests a possible solution. A haptic device, essentially a computer-controlled robot that uses electric motors to push or pull against the user, is a unique computer output device that allows the user to actually feel forces or vibrations. A haptic device is proposed to add a touch component to extend virtual manipulatives; that is, creating haptic virtual manipulatives holds the potential to revolutionize the educational field of math and science instruction.

The students in the first semester of the electrical engineering senior design class were tasked to “design and build a haptic interface that can be used to add a sense of touch to virtual manipulatives for math and science

education” while being introduced to the larger global implications of the task. Specifically, the engineering students were to design a haptic device (robotic computer interaction device) that could be used in teaching third-grade students rotational symmetry or relative weights of objects. (Note: A commercial designer of manipulatives helped set the requirements for the design using physical manipulatives from the company’s curriculum.) The students followed a design process in which each team researched and developed a design, documented their design, built a prototype of their design, demonstrated the prototype to the customer to gain feedback and improve the design, and presented the technical aspects of their work to an industry panel consisting of IEEE members and led by a P.E. The IEEE members evaluated and ranked the designs.

Feedback from the meeting with the industry panel gives the students confidence in their abilities while informing them of their weaknesses. An interactive presentation to the students by members of the industry panel emphasizes the importance of lifelong learning and the role of the IEEE in this endeavor. This discussion also serves as an opportunity for the instructor to gain insight that will allow adaptation of the course to evolving contemporary topics raised by the panel.

This design project links a challenging engineering design problem to a relevant social question: i.e., how to excite kids about math and science in a manner that will facilitate long-term retention of new knowledge. As the engineering students address the technical challenges of building a haptic device, they also address this important educational challenge. The engineering students practice programming, closed-loop control, design principles, MATLAB/Simulink simulation tools, teamwork, oral and written communication, and circuit design in their projects. However, it is only through the interaction with working engineers that these students actually appreciate the necessity of these skills in the next phase of their career. This connection with engineering practice is crucial to overcoming student skepticism about the importance of topics such as safety and environmental concerns and, at the same time, helps the instructor keep the course relevant to the field.

This project produced promising results; it demonstrated the feasibility of combining haptics with virtual manipulatives. The ideas generated in this project will be refined in future semesters of the class and in spin-off research.

#### JURY COMMENTS

“Goes beyond the abstract and theoretical aspects of electrical engineering education to design and develop devices meeting users’ needs”

“Provided an excellent opportunity for students to practically apply engineering knowledge”

“It is great to see electrical engineering design students focused on the promotion of STEM areas for K-12. This prototype could go a long way in steering young people to technical areas.”

## PERSPECTIVES ON

(Project description excerpts)

### **The impact on raising social consciousness**

This project linked a challenging engineering design problem to a relevant social question: how to excite kids about math and science. Electrical engineering is taught as a rigorous application of math and science to solve specific problems; for example, students have been taught to “solve for the current in a resistor” and told that this will be important in their careers. This design project, however, made the connection that solving for the current in a resistor will allow one to build a device that can help children learn.

The project further facilitated realization of the social implication of enhanced learning; that is, the project allowed the students to understand the strong

connection between the work of an electrical engineer and the need and opportunity to increase science and math education for K–12 students. During the semester, the students read excerpts from *Rising Above the Gathering Storm*, developed by the National Academies Committee on Science, Engineering, and Public Policy, which expounds on the need to educate more engineers and scientists in order for the country to remain competitive. The students realized that they themselves are the product of a training system that must be perpetuated, continually improved, and made widely available in order to secure the very best future for our society. The discussions during the design process on application of the technology led to ideas of how the learning devices could be used in rural

parts of the state to offset low budgets and reduced infrastructure.

The students completed the class with enhanced technical and communication skills as well as a clear understanding of their role in a global community.

### **The impact of partnering teaching and professional practice**

The industry panel, led by a P.E. and primarily made up of electrical engineers, reviewed the design projects and provided essential validation of the students’ work. Students are generally suspicious of the course structure in which they must solve an ill-defined, open-ended problem without knowing where the solution can be found. Since the majority of their classroom learning has been well-defined and specific,

they initially feel that something is wrong with the design course. When they talk to the experienced engineers and the customer over the course of the semester and during the design presentations, they discover that the design class is actually representative of the real world.

In fact, during the courses leading to the design course, we give the students “dots” of information, and in the senior design class, we teach the students how to connect dots—the credibility and strength of dot-connecting skills relies heavily on the industry panel. The industry panel can provide high impact criticism, often the same criticism that is not heeded when offered by the instructor. Real-world input simply has enormous influence on students,

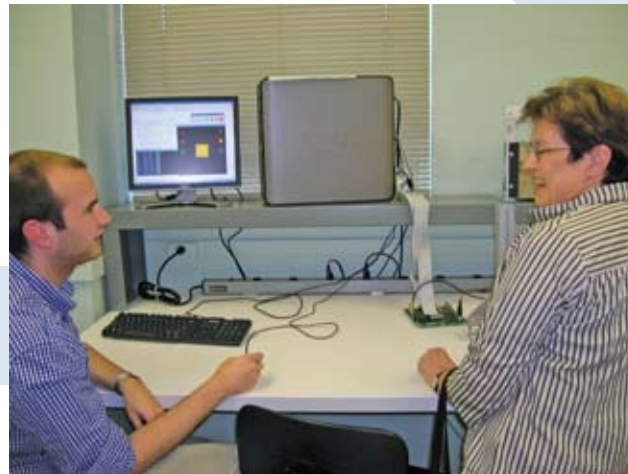
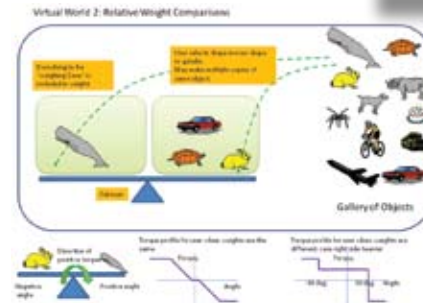
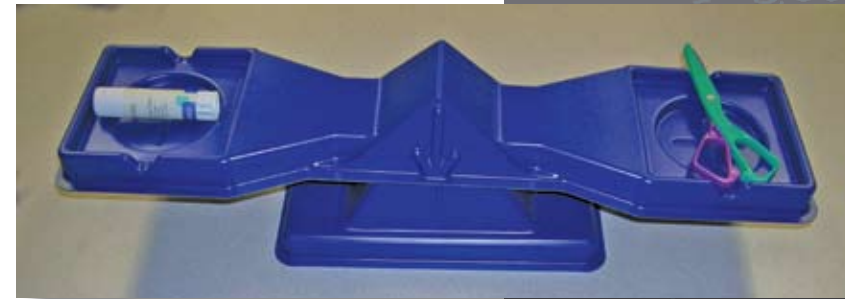
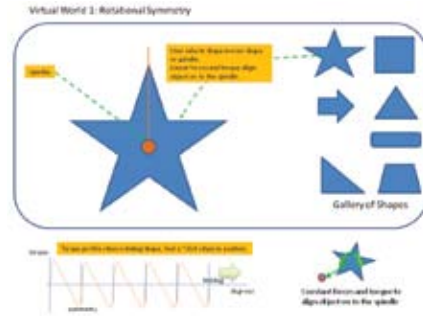




especially regarding issues such as safety, budget, and environmental impact.

The industry panel reinforces to the students the importance of lifelong learning. The panel members give a presentation on the IEEE society and the need to network, attend conferences, take courses, and read literature to stay current after graduation.

Feedback from the industry panel also helps improve the course. Improvements for the current semester include involvement of the practicing engineers earlier in the design process to address specific weaknesses in the Specifications and Safety Analysis components of the presentations. This semester, in response to previous panel input, life cycle analysis will be addressed as a better approach to considering environmental impacts.



# \$7,500 AWARD

## PARTICIPANTS

### Students

Approximately 30 students participated in the design phase of the Solar Recharge Project, including the following members of the Burkina Faso travel team:

Kristine Caita  
Brennan Keegan  
Craig Keenan  
Ekaterina Kroupnik  
Sarah Ness  
Esmaeel Paryavi  
Ryan Thomas Payne  
Thierry Maalifa Some  
Bizhan Zhumagali

### Faculty

Jungho Kim, Ph.D.  
Arnaud Trouve, Ph.D.  
Kevin Calabro  
Peter Chang, Ph.D.  
William Fourney, Ph.D.  
Deborah Goodings, Ph.D.  
David Lovell, Ph.D.  
Bryan Quinn

### Practitioners

Engineers involved with EWB projects include the following:

William Mellema (Morningstar Corporation)  
Betsy Baldwin; Teresa DiGenorva; Robert Geist, P.E.;  
Pete Thompson, E.I.T.; and Bitsat Yohannes (Black & Veatch)  
Jacques Bloomfield; Keith Brabant; Daniel Engidashet;  
and John Sankey, P.E. (Reinforced Earth Company)  
Jerry Kashatus (URS Corporation)  
Albert McCullough, P.E.  
Krista McKim, P.E. (McKim Environmental Consulting)  
Lee Meir (Leinc Engineering)  
Patrick Murphy (NASA)  
Chris Seremet (Catholic Relief Services)  
Holger Serrano, P.E. (Montgomery County)  
John Williamson, P.E. (Williamson Engineering)  
Johannes Zimmerman, P.E.

**Engineers Without Borders  
Burkina Faso  
Recharge Project**

**Engineers Without Borders (EWB)  
About EWB**  
EWB is an internationally recognized volunteer organization whose goal is to partner with developing communities abroad to collaboratively design and build small-scale sustainable engineering projects to benefit those in need. With a multidisciplinary team of students, faculty, and professionals, members participate in a detailed engineering design, drafting and approval process, create a schedule and budget, and procure materials and equipment for use on the construction of the project. Through this organization, students are given the opportunity to apply the knowledge and skills they are learning in their university education to a meaningful cause.

**Collaboration of Faculty, Students, and Professional Engineers  
The "glue" of EWB**  
One main goal of EWB is to promote the growth and improvement of inspiring engineers for their future careers. A traditional classroom education is essential for an engineering career, but occasional time is available to apply this knowledge to a hands-on, "real-world" experience. EWB provides students the freedom to take charge of an engineering project with their peers and with licensed professionals, and to dedicate themselves to see a real project through to completion. Students grow their knowledge and engineering skills, learning from the Jr. dedicated Faculty and 20+ professional engineers that have actively participated in our EWB projects. In addition we strive to organize professional-taught seminars, trainings, and conferences on topics such as project management, leadership, health and safety, financial, and sustainable development to students. EWB also provides opportunities for students to improve their communication skills by sharing what they have learned with others in presentations, student panels, and high school educational programs.

**Solar Powered Battery Recharging  
Solar battery recharge stations built in 22 villages.**  
The Recharge project involved designing and building battery recharge centers in more than 20 villages in Burkina Faso. Many of the farmers in remote communities own rechargeable car batteries, but live far from electrical access. The batteries are a safer alternative to kerosene lamps, which put a lot of particulate matter into the household air. These solar stations provide a means for these farmers to recharge the batteries locally so that they do not have to resort to dangerous kerosene gas to illuminate their homes at night.  
The recharge stations also created a village cooperative called Structure Centrale. When someone goes to recharge the battery, they pay a fee to Structure Centrale. When necessary, the cooperative can disperse those funds for maintenance or for expansion of the capacity of the recharging network by building additional battery recharging stations.

**Solar panel roof mount design**  
**Storage Batteries for recharge station**

**Connecting to locals**  
**Students installing a solar panel on a school roof**  
**Students work with a professional Engineer on a concrete foundation**  
**Local community relationships are a main focus of EWB**  
**Development expert Engineer activities on road sites after the basic of a station is completed**

**Sustainability Model**

# University of Maryland

Department of Civil and Environmental Engineering

Engineers Without Borders: Solar Recharge Project in Burkina Faso, Africa

## ABSTRACT

Engineers Without Borders (EWB) is an internationally recognized volunteer organization whose goal is to partner with developing communities abroad to collaboratively design and build small-scale sustainable engineering projects to benefit those in need.

In 2004, students and faculty from our university's engineering school joined the then-young organization with the establishment of our own chapter. The combined efforts of hundreds of dedicated engineering and non-engineering students, faculty, and professionals have enabled the completion of 14 distinct projects in 7 different communities abroad. We have also expanded our focus to include similar small-scale engineering projects that address the needs of communities surrounding our university.

Today our chapter continues to pursue up to four separate projects at a time—providing over 100 students each year with the invaluable experience of designing solutions to real-world problems under the close guidance of professional engineers and university faculty.

Thus far our chapter of EWB has worked in Ecuador, Brazil, Thailand, Peru, Ethiopia, and Burkina Faso—enabling over 150 students, 20 professional

engineers, and 8 faculty from a variety of disciplines to travel to these countries for the implementation of their designs. Many more are able to participate in the vitally important research and design work and the approval process that closely parallels the process a professional engineering team would go through in an engineering design firm.

Unlike taking a course in sustainable development where students may only have time to conceptualize an engineering solution, the students in this program come away from a project having gained exposure to all aspects of a real engineering project. With a multidisciplinary team of students, faculty, and professionals, they participate in a detailed engineering design, drafting and approval process, create a schedule and budget, and procure materials and equipment for use on the construction of the project, then go on to actually build it. Through this organization, students are given the opportunity to apply the knowledge and skills they are learning in their university education to a meaningful cause.

Students dedicate their time without pay or school credit—but with a sense of personal accomplishment and with the understanding that through good work ethic and acute attention to detail,

they can collaboratively make a positive difference in the lives of others.

## Example EWB Project: Burkina Faso Recharge

Dissin is a small region located in the southwestern part of Burkina Faso, Africa, made up of 24 village communities spread throughout a 15 kilometer radius. An EWB assessment team that traveled to Dissin in 2008 found that the 6,000+ villagers who live outside the town center have significant difficulty accessing electricity.

To address this need for access to electricity, students within EWB, under the guidance of professionals and university faculty, designed and implemented a sustainable off-grid electrification solution in these rural villages of Dissin. A network of 22 solar-powered battery recharging stations was chosen as a way to bring more accessible in-home electrification to the villagers. The student-designed solution enables villagers to manage their own source of energy and reduce their dependence on costly kerosene for dimly lit lanterns.

## JURY COMMENTS

“The nature of the project forced students to deal with severe economic, logistical, and ‘customer’ constraints.”

“There is no better training than to take a project from problem definition to completion of construction, and this program does just that.”

“The social benefit to the underprivileged beneficiaries of the project is beyond description. The program participants are truly contributing to the health, safety, and welfare of some of the globe's most needy.”





## PERSPECTIVES ON

*(Project description excerpts)*

### **The collaboration of faculty, students, and professional engineers**

During the assessment and implementation of the project, students, faculty, and professional engineers worked side-by-side to evaluate and address the needs of the community. During the design and prototyping stage of the project, students took the lead and had the freedom to showcase their own ideas, which were supported by the faculty and professionals working on the project.

### **The benefit to the health, safety, and welfare of the public**

The implementation of the solar-powered battery recharge network has enabled easier access to electricity for the villagers for a variety of uses. The primary benefit is for use in powering lighting at night, which provides a way for villagers to improve their reading and writing skills during non-daylight hours.

With the implementation of the business plan created, the villagers will keep the profits from the fee charged within Dissin, rather than paying outside sources for this service. The fees collect over time, allowing for funding for further expansion of access to this service to the villagers and increased profits for the village owners. This business model created with the community is aimed at empowering villagers to have more control over their money and to start more small businesses with the same model.

Additionally, electronic communication devices such as phones, radios, and TVs can be used for greater access to the world beyond Dissin.

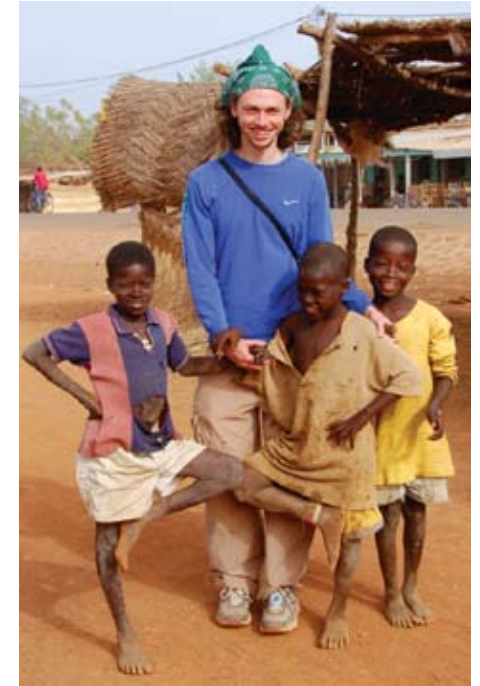
### **The impact of raising social consciousness**

The students who participated in this project were exposed to the plight of disadvantaged communities. In addition, students saw the need for considering sustainability in engineering designs, especially in remote areas.

### **Multidiscipline or allied professional participation**

Professionals offered technical consulting and help for evaluating engineering designs and worked closely with students in the implementation stage of the project to help them look at all phases of the project from a professional's perspective.

The business students who participated in this project helped the engineering students better understand the development of the business plan for the community. Likewise, the engineering students introduced the business students to the technical design details of the project. This combination of disciplines on one team facilitated learning outside of the students' general focus in their college studies, widening their perspective, and challenged them to look at the project from different angles.



### **The viability of the technology used**

In this project, students gained a better understanding of solar power systems, a design element that is becoming more common in modern building design and construction today. Additionally, students learned how to use modern drawing software to create design drawings of the chosen design solution.

In this age of sustainable and green building, this simply designed solar-powered recharging system, though not as complicated as the sophisticated systems used in the U.S., is useful for the students to understand in both design and construction practice for their future careers.

Structure Centrale

1



Solar Panels



Batteries

Licensing Fees

Charging Station

Collaboration



University of Maryland

$$= (5.0 + 0.5) \frac{m^3}{sec}$$

$$= 5,500 \cdot C \frac{mg}{sec}$$

$$ray\ rate = kCU$$

$$CU = 0.2 \times C\ mg \times 1 \times 10$$

$$\frac{0.05}{sec} = 0.05 \frac{mg}{sec}$$

$$\frac{0.05}{0.05} = C$$
$$3.5 \frac{mg}{C} = C$$



# \$7,500 AWARD

## PARTICIPANTS

### Students

Approximately 24 students have participated each semester since the combined capstone experience was created in 2007, including the following members of the featured project.

### Wastewater Pond for a Rural Community

*Civil Engineering*  
 Anthony Cabrera  
 Rick Grahn  
 Jacob Hays  
 John Pavlakos

*Construction Management*  
 Diana Davis  
 Darren Mortensen

### Faculty

Andrew Schuler, Ph.D., P.E.  
 Susan Bogus, Ph.D., P.E.  
 Jerry Hall, Ph.D., P.E.  
 Kerry Howe, Ph.D., P.E.

### Professional Engineers

Daniel Boivin, P.E.,  
 and Allen Bolinger, P.E.  
 (Smith Engineering)

Additional firms providing student mentoring include

Albuquerque Metropolitan  
 Arroyo Flood Control Authority  
 WHPacific  
 Boyle Engineering  
 CDM  
 CH2M Hill  
 City of Rio Rancho  
 Daniel B. Stephens & Associates  
 Easterling and Associates  
 HDR

Molzen-Corbin  
 New Mexico Youth Sports Coalition  
 Parsons Brinckerhoff  
 Red Mountain Engineers  
 Resource Technologies  
 TransCore  
 URS Corporation  
 Wilson & Company Engineers



## Integration of Civil Engineering and Construction Management Education: A Multidisciplinary, Mentor-led Capstone Experience

### 1. BACKGROUND

**Our Department:**

- Strong connections with local professional engineering community.
- 17 years of mentor-led capstone projects.
- Unique offering of accredited B.S. degrees in both Civil Engineering (CE) and Construction Management (CM).

**Integration of CM and CE in a single Capstone Course since 2007:**

- CE and CM students work in close multidisciplinary collaboration, sharing expertise and learning how to work as a team across disciplines (Figure A).
- "Real world" design/build projects from professional engineer mentors.
- Emphasizes series of deliverables and presentations.
- Provides a unique and realistic project experience.



### 3. EXAMPLE PROJECT

#### Wastewater Pond for a Rural Community

Student team: 2 CM students, 4 CE students

Mentor: Local engineering firm with extensive experience with project and with our capstone course



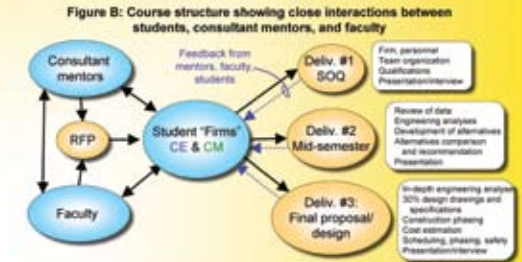
**Other recent projects (20 total with CE/CM format)**

- Dam and Intake Structure
- Multi-Use Park
- Arsenic Treatment Facility
- Airport Improvements
- Highway Overpasses
- Water reuse project
- Drainage channel
- Interchange reconstruction
- Roadway roundabout
- Wastewater treatment plant improvements

### 2. CE/CM CAPSTONE COURSE STRUCTURE

The course structure is depicted in Figure B.

- PE mentors and faculty develop RFPs based on real design/construction projects incorporating multiple CE disciplines and CM.
- RFPs are for design/build projects at 30% design level.
- Student teams of CE and CM students create fictitious firms to respond to RFP.
- Mentors work closely with students, including weekly meetings.
- A series of deliverables and presentations culminates in the final proposal.
- Formal feedback is provided from mentors, faculty and students at each step.



### 4. CONCLUSIONS

Our novel CE/CM Capstone structure has demonstrated a successful collaboration between mentors, students, and faculty. Specific benefits include:

- Collaboration between faculty, students, and practicing professional engineers. Close ties with local professionals enable development of rigorous mentor-led projects. Students work closely with mentors to produce multiple deliverables and presentations with formal mechanisms for feedback.
- Benefits to health, safety, and welfare of the public. Future engineers receive training on real world projects and participating firms gain a valuable recruiting tool. Residing in a top 10 Hispanic-serving Engineering School, this course helps prepare under-represented groups for careers in Civil Engineering.
- Impacts on raising social consciousness. Most projects are located in local communities, and are influenced by the rich cultural heritage and needs of diverse populations. Students visit project sites and must address relevant social and cultural issues.
- Impacts of partnering teaching and professional practice. Project-based, practitioner-led learning is an ideal way to partner teaching with professional practice. This approach gives students first-hand experience with the work of practicing engineers and construction managers.
- Multidiscipline and/or allied profession participation. The integration of engineering and construction management yields a powerful multidisciplinary experience - students get invaluable opportunities to work with the "other sides" of their professions.
- Knowledge and skills gained. CE and CM students gain knowledge of how to identify and gather needed information, to apply technical skills to solve real problems, and how to collaborate across technical and professional disciplines in a design/build project setting.
- Viability of technology used. Students are evaluated based on the viability and cost-effectiveness of their project designs - an important goal of the capstone course is to gain experience in developing practical designs.

# University of New Mexico

Department of Civil Engineering

Integration of Civil Engineering and Construction Management Education: A Multidisciplinary, Mentor-led Capstone Experience

## ABSTRACT

Our department of civil engineering offers accredited degrees in both civil engineering and construction management. We have capitalized on the proximity of these programs, and on close interactions with local professional firms, to create a novel multidisciplinary capstone design course. Student teams comprised of civil engineering and construction management students work closely with professional engineering mentors on 30 percent design and construction plans for real-world projects. The integration of engineering and construction management components provides students with skills important to the engineering/construction workplace, but less common in undergraduate education. Emphasis on project deliverables and presentations, working with mentors in their engineering offices, and structure of the course around responding to a request for proposals help provide students with a realistic project experience.

### Example Project: Wastewater Pond for a Rural Community

A recent wastewater pond project consisted of the design and construction of a new wastewater treatment pond as an extension of an existing system for a small rural community with limited financial resources.

The project addressed a fictitious request for proposals (based on real client needs)

to expand the capacity of an existing wastewater pond system. The client currently has four wastewater treatment ponds which have reached their design capacity. Failed efforts by a previous firm have delayed design and construction of expanded facilities, leading to schedule constraints for construction. In addition, construction costs were required to remain under \$400,000 due to availability of grant funds, and pond volume and depth were constrained to remain outside of the jurisdiction of the state engineer. These realistic, non-engineering criteria illustrate the value to students in using real-world engineering projects.

The design team consisted of six undergraduate students (four civil engineering and two construction management majors), all of whom were in the last semester of their studies. In their second week of classes, the team began weekly meetings at the offices of their mentor consultants, where they began gathering information about the project. Their organizational plan assigned project roles for each technical area and lead personnel for the engineering and construction management components of the project.

After acceptance of their statement of qualifications and shortlisting for a final proposal, the students received their request for proposals and began engineering analyses and development

of alternatives. The selected set of design components for further development in the final proposal was a single facultative lagoon with an HDPE liner and a pre-fabricated lift station, which were projected to meet the client's needs.

In-depth analyses for the final design required close collaboration with the project mentors to aid in the gathering of additional information and detailed design.

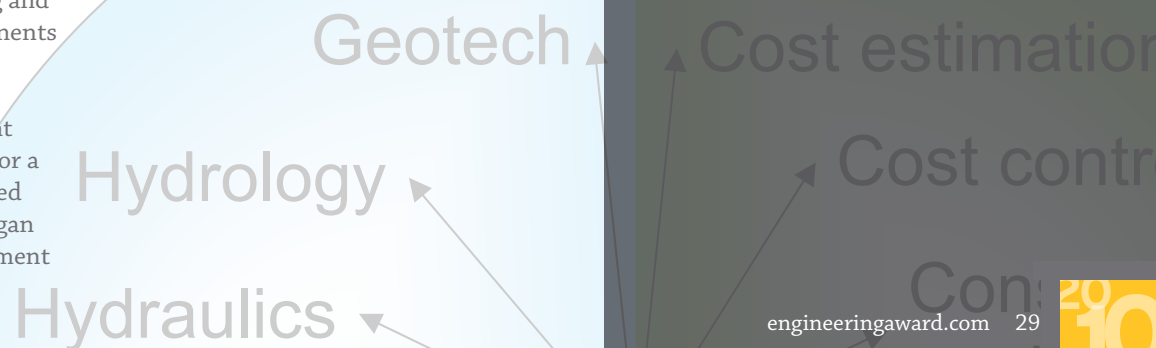
The students' final proposal included a 30 percent design, with construction drawings and specifications, for the facultative pond system, including all associated piping, liner, a lift station, and berm details, and a concrete spillway. These designs and plans were included in a written proposal, and they were presented in a final proposal to faculty, consultants, and fellow students at the end of the semester. At the conclusion of the course, the student team was awarded the project based on an excellent written and oral presentation.

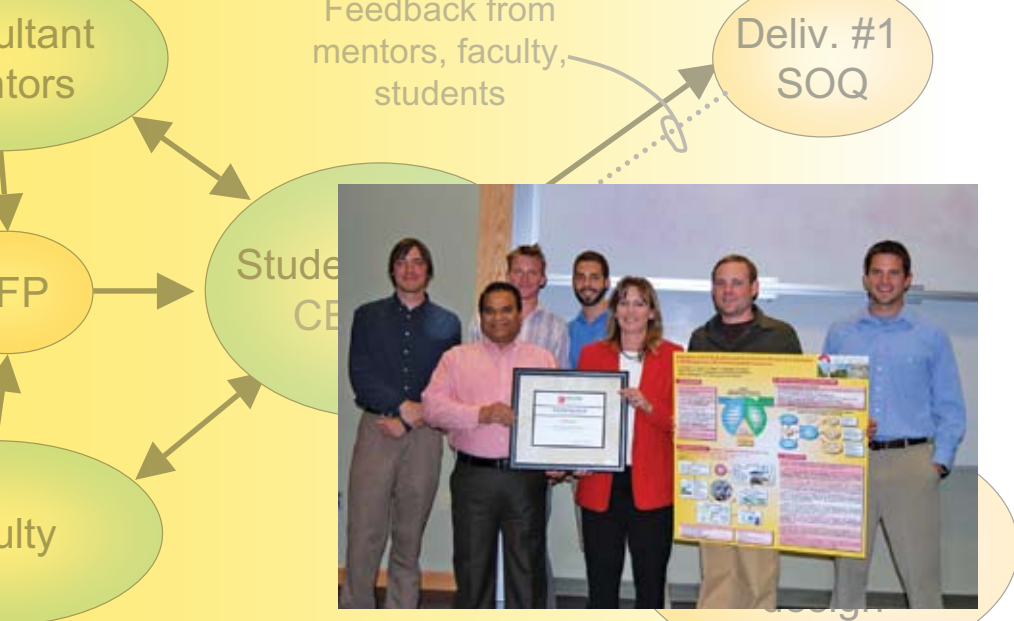
## JURY COMMENTS

"This project is a tremendous integration of construction management and civil engineering. Other programs across the country should consider such action."

"The project paired design and construction elements in a way that will produce engineers who will lead the way to more effective projects in the future."

"This program anticipates the growing trend of design-build projects throughout the industry."





**PERSPECTIVES ON**  
*(Project description excerpts)*

**The collaboration of faculty, students, and professional engineers**

Our department has been collaborating with professional engineers from local engineering firms and government agencies to teach our senior capstone course since 1993. The regular participation and enthusiasm of local firms are testimony to their support of educating future engineers and benefits of identifying and recruiting the best students. This collaboration provides benefits to students by providing them with opportunities to gain practical experience in working with consultants, as well as learning the responsibilities of being an active member of the engineering community. For the faculty, consultant mentors bring invaluable practical experience to the classroom.

**The impact on raising social consciousness**

Most projects are located in local communities, which provides students with an increased awareness of their social impact. Student teams typically visit the project site and are made aware of the social and cultural issues surrounding the project by their consultant mentors. These projects are often influenced by the needs and rich cultural heritage of nearby communities, which students must often account for in their proposed designs.

**The benefit to the health, safety, and welfare of the public**

Future engineers receive training on real-world projects, and participating firms gain a valuable recruiting tool. Residing in a recognized Hispanic-serving engineering school, this course also helps prepare under-represented groups for careers in civil engineering.

**The impact of partnering teaching and professional practice**

Project-based, practitioner-led learning is an ideal way to partner teaching with professional practice. This approach gives students first-hand experience with the work of practicing engineers and construction managers.

**Multidiscipline or allied profession participation**

The integration of engineering and construction management yields an important multidisciplinary experience. Students get invaluable opportunities to work with the “other sides” of their professions, which is a common need in many engineering firms but is relatively rare at a meaningful level in undergraduate civil engineering programs.

**The knowledge or skills gained**

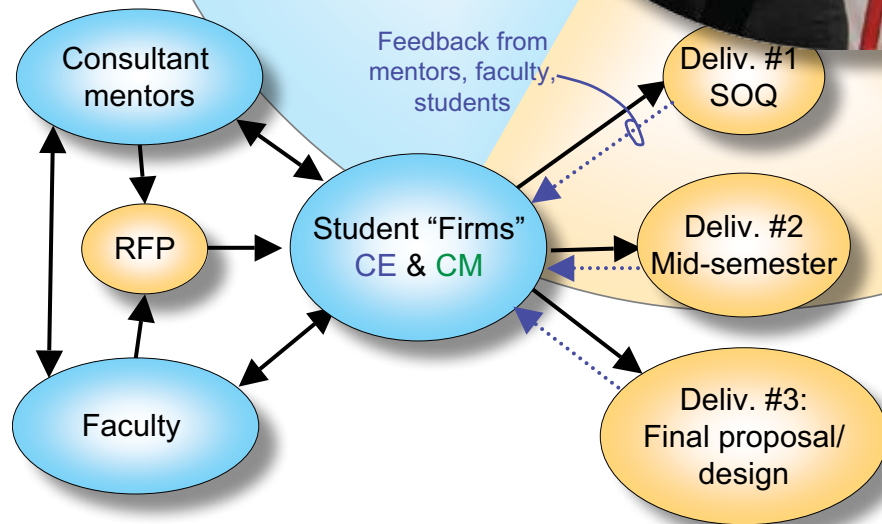
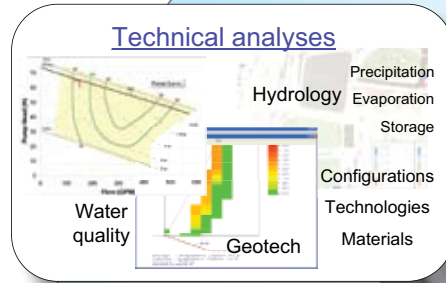
Civil engineering and construction management students gain knowledge of how to identify and gather needed



information, to apply technical skills to solve real problems, and how to collaborate across technical and professional disciplines in a design-build project setting.

**The viability of technology used**

An important goal of the capstone course is to gain experience in developing realistic, practical designs. Students are evaluated based on the viability and cost-effectiveness of their project designs. Working closely with practitioner mentors, evaluating alternative design comparisons using a decision matrix, and including multiple feedback mechanisms all help ensure that the final designs are viable.



## 2010 PARTICIPANTS

**California Polytechnic State University, San Luis Obispo**  
Civil and Environmental Engineering Department  
*Bridging the Gap between Theory and Practice through Capstone Design*

**California State University, Los Angeles**  
Department of Civil Engineering  
*Connecting Practice with Education through Civil Engineering Capstone Experience: Puddingstone Reservoir Operations Level Study*

**Clemson University**  
Holcombe Department of Electrical and Computer Engineering  
*Engineering Haptic Virtual Manipulatives to Enhance K-12 Math and Science Education*

**Duke University**  
Department of Civil and Environmental Engineering  
*Overture Engineering*

**Southern Illinois University Edwardsville**  
Department of Civil Engineering  
*Wastewater Ammonia Gas Mitigation*

**United States Air Force Academy**  
Department of Civil and Environmental Engineering  
*DFCE Apprentice*

**University of Delaware**  
Department of Civil and Environmental Engineering  
*Pomeroy Trail East Annex*

**University of Maryland**  
Department of Civil and Environmental Engineering  
*Engineers Without Borders: Solar Recharge Project in Burkina Faso, Africa*

**University of Nebraska**  
Charles W. Durham School of Architectural Engineering and Construction  
*First Annual Alliance Workshop between Architectural Engineering (AE) and Industry to Promote Learning*

**University of New Mexico**  
Department of Civil Engineering  
*Integration of Civil Engineering and Construction Management Education: A Multidisciplinary, Mentor-led Capstone Experience*

**University of Tennessee at Chattanooga**  
College of Engineering and Computer Science  
*Electric Vehicle Infrastructure*

## PREVIOUS WINNERS

**2009**

### GRAND PRIZE

**Florida A&M University–Florida State University**  
Department of Civil and Environmental Engineering  
*Senior Design Capstone Course: Collection of Projects with Featured Everglades Restoration Project*

### ADDITIONAL AWARDS

**Seattle University**  
Department of Civil and Environmental Engineering  
*Structural Design Package for the Replacement of a County Bridge*

**University of Arizona**  
Department of Civil Engineering and Engineering Mechanics  
*Practitioner-Led Engineering Experiences*

**University of Missouri–Kansas City**  
Department of Civil and Mechanical Engineering  
*Redcone Civil Design Group: A Practitioner-Centric Capstone Experience*

**University of Tennessee at Chattanooga**  
Department of Civil Engineering  
*Intermodal Transit Center*

**Virginia Tech**  
Charles E. Via Jr. Department of Civil and Environmental Engineering  
*Land Development Design Initiative*

### HONORABLE MENTION

**University of Iowa**  
Department of Civil and Environmental Engineering  
*Pilot Program for Expanding Connections between Professional Practice and Education*

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