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Revisions are shown in red.

## Question 8, p. 10

Consider the following equation:

$$
Y=5 \times \frac{C_{1}}{C_{2}}-3 \times \frac{C_{3}}{C_{4}}
$$

Subject to the following constraints:

$$
\begin{aligned}
& 6 \leq C_{1} \leq 12 \\
& 15 \leq C_{2} \leq 20 \\
& 1 \leq C_{3} \leq 4 \\
& -12 \leq C_{4} \leq-3
\end{aligned}
$$

Match the values on the right to their corresponding variables on the left so that the value of $Y$ is maximized:


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## Question 15, p. 14

The risk management plan for your project defines impact levels 1,2 , and 3 as a cost impact of $\$ 10,000$, $\$ 25,000$, and $\$ 50,000$ and a schedule impact of 1 week, 3 weeks, and 6 weeks. An activity on your project is on the critical path and is represented in your risk matrix as shown. The amount of risk contingency you should request for this part of your project is most nearly:


NOT TO SCALE

## Question 22, p. 17

The options should read as follows:
○ A. 64,456
○ B. 64,753
○ C. 70,384
○ D. 74,088

## Question 32, p. 22

Option D should read as follows:
D. Product marketing cost

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## Question 42, p. 27

The options should read as follows:
○ A. $0.16 \%$
○ B. $2.70 \%$
○ C. $5.26 \%$
○ D. $13.16 \%$

## Question 46, p. 29

The question should read as follows:
An industrial engineer needs to determine the proper freight class for an LTL shipment of a vacuum hose. The hose is in a carton, and 32 cartons make a full pallet load. Pallets are standard $48 \mathrm{in} . \times 40 \mathrm{in} . \times$ 45.5 in . The cases are double stacked for shipment, and the resulting weight of the pallet is 243.2 lb . The pcf value $\left(\mathrm{lb} / \mathrm{ft}^{3}\right)$ the engineer should use when determining the freight classification is most nearly:

## Question 52, p. 32

Option D should read as follows:
○ D. $\log (y)=a+\log (b) \times \log (x)$

## Question 79, p. 43:

This item was replaced as follows.
A sampling plan has a lot size of 120 , a sample size of 20 , and an acceptance of 1 or fewer. The probability of defect is 0.18 . The average outgoing quality (AOQ) is $\qquad$ .

Enter your response in the blank.

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## Question 80, p. 44

The question should read as follows:
A production facility is considering a new preventive maintenance policy. The engineering staff has collected the following data on a 250 -hp electrical motor. The plant operates 8,760 hours a year. Cost of electricity is $\$ 0.07$ per kWh and 1 kW is equal to 1.341 hp .

| Factor | New Policy <br> (Preventive Maintenance) | Existing Policy <br> (No Maintenance) |
| :--- | :---: | :---: |
| \% Time motor is used | $70 \%$ | $75 \%$ |
| Motor load factor | $55 \%$ | $55 \%$ |
| Motor efficiency | $92 \%$ | $85 \%$ |
| Cost of maintenance | $\$ 7,741.17$ | - |

Compared to the annual cost to operate the motor without using preventive maintenance, the annual cost to operate the motor using preventive maintenance is:

O A. smaller
O B. larger
○ C. equal
O D. not determinable with data given

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## Solution 8, p. 51:

The solution should read as follows:

To maximize the value of $Y$, maximize the value of each half of the equation:

$$
Y=5 \times \frac{C_{1}}{C_{2}}-3 \times \frac{C_{3}}{C_{4}}
$$

For the first half of the equation this means selecting values for $C_{1}$ as large as possible, and for $\mathrm{C}_{2}$ as small as possible, subject to the constraints. Therefore, $C_{1}=12$ and $C_{2}=15$.

The same logic is true for the second half of the equation, except the negative term means that the smallest absolute value should be selected. Therefore, $C_{3}=4$ and $C_{4}=-3$.

Solving the equation for $Y, Y=8$

```
C1 12
C2 15
C3 4
C4 -3
Y
8
```


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## Solution 11, p. 52:

The solution should read as follows:

The critical path consists of activities B and E.

$$
\begin{aligned}
& E_{B}=\frac{1+4(3)+5}{6}=3 \\
& E_{E}=\frac{3+4(4)+5}{6}=4
\end{aligned}
$$

Therefore, $\mathrm{E}_{\text {critical path }}=3+4=7$

THE CORRECT ANSWER IS: A

## Solution 22, p. 56:

The solution should read as follows:

24 hours $\times 7$ days $\times 49$ weeks $\times 9$ machines $=74,088$ total scheduled hours
$74,088 \times .95=70,384$ available hours
$70,384 \times .92=64,753$ machine hours available for processing

## THE CORRECT ANSWER IS: B

## Solution 32, p. 59:

THE CORRECT ANSWER IS: A, B, C

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## Solution 38, p. 62:

The solution should read as follows:
$\mathrm{A}=500 / 20=25 /$ day
$\mathrm{B}=1,750 / 60=30 /$ day
$\mathrm{C}=2,750 / 120=23 /$ day
Sum is $25+30+23=78 /$ day

## THE CORRECT ANSWER IS: 78

## Solution 42, p. 63:

The solution should read as follows:


With B-D-C-A as the Johnson Rule solution, the elapsed time is 36 minutes. Therefore the total job completion time is reduced by $(38-36) / 38 \times 100 \%=5.26 \%$

## THE CORRECT ANSWER IS: C

## Solution 46, p. 65:

The solution should read as follows:
The phrase "the cases are double stacked for shipment" is only a distractor. That is why the question does not define the term "cases."

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## Solution 55, p. 67:

The multiplier table was removed.

## Solution 79, p. 73:

The solution should read as follows:
$P_{a}=$ Probability of Acceptance $=C_{0}^{20} \times 0.18^{0} \times 0.82^{20}+C_{1}^{20} \times 0.18^{1} \times 0.82^{19}$ $=(1)(1)(0.019)+20(0.18)(0.023)$ $=0.019+0.083$ $=0.102$
$\mathrm{AOQ}=P \times P_{a} \times \frac{N-n}{N}$
$\mathrm{AOQ}=(0.18)(0.102)(120-20) /(120)$
$\mathrm{AOQ}=0.0153$
THE CORRECT ANSWER IS: 0.0153

## Solution 80, p. 74:

The solution should read as follows:

Using 8,760 hours in a year:
The annual cost for operating the motor using preventive maintenance would be:
$[(250 \mathrm{hp} \times(1 \mathrm{~kW} / 1.341 \mathrm{hp}) \times 0.55 \times 8,760 \mathrm{hr} / \mathrm{yr} \times 0.70 \times \$ 0.07 / \mathrm{kWh})] / 0.92+\$ 7,741.17=\$ 55,580.63$
The annual cost for operating the motor without using preventive maintenance would be:
$[(250 \mathrm{hp} \times(1 \mathrm{kw} / 1.341 \mathrm{hp}) \times 0.55 \times 8,760$ hours $/$ year $\times 0.75 \times \$ 0.07 / \mathrm{kWh})] / 0.85+\$ 0=\$ 55,477.69$
Therefore, the annual cost for operating the motor using preventive maintenance is larger than the annual cost for operating the motor without using preventive maintenance.

## THE CORRECT ANSWER IS: B

